

Campus Budget and Planning Forum

Spring 2022

Sonoma State University

March 10th, 2022

**SONOMA
STATE
UNIVERSITY**

**PRESIDENT'S
BUDGET ADVISORY
COMMITTEE**

Message from the President



President Sakaki is unable to be with us today and sends her deep regrets. She sends her appreciation to the campus community for your active participation in this important process.

Provost's Message

Karen
Moranski

Provost

Vice President of Academic Affairs

Chair, President's Budget Advisory
Committee

Strategic Planning and Budgeting

- The budget and the strategic plan continue to be linked – we fund our commitments and see results
 - Progress in closing equity gaps
 - At the top of the CSU for transfer graduation rates
 - Prioritizing the health, safety and wellness for students, faculty and staff as we return to campus
 - Support for faculty and student research
 - Launching the CSUCCESS program
- Looking to our future and knowing who we are
 - Continued commitment to Academic Success
 - Focus on Strategic Enrollment strategies and initiatives
 - Working to recruit and retain our faculty and staff
 - Commitment to consultation and transparency
 - AA Budget Advisory Group

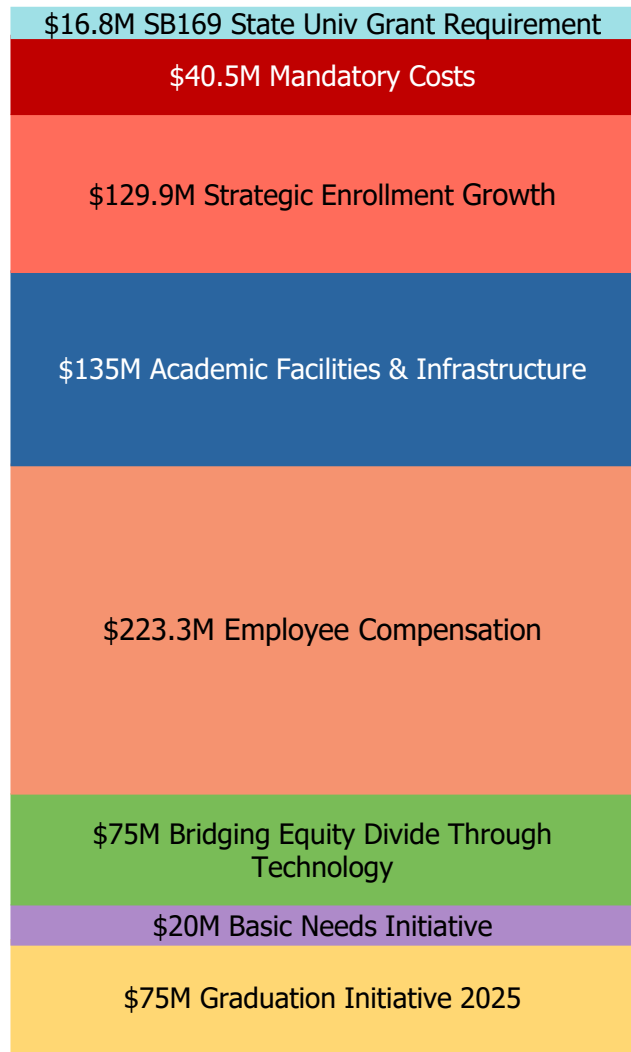
Spring Budget Briefing

Laura Lupei

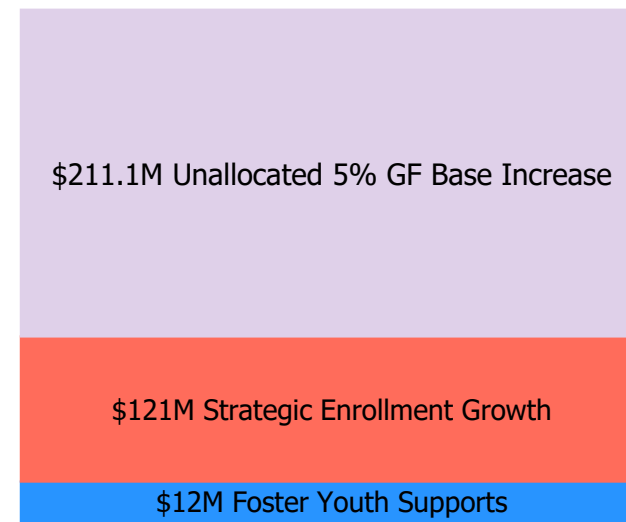
Associate Vice-President
for University Budget and
Resource Planning

January Governor's Budget Proposal

January Governor's Budget Proposal: Base Funds

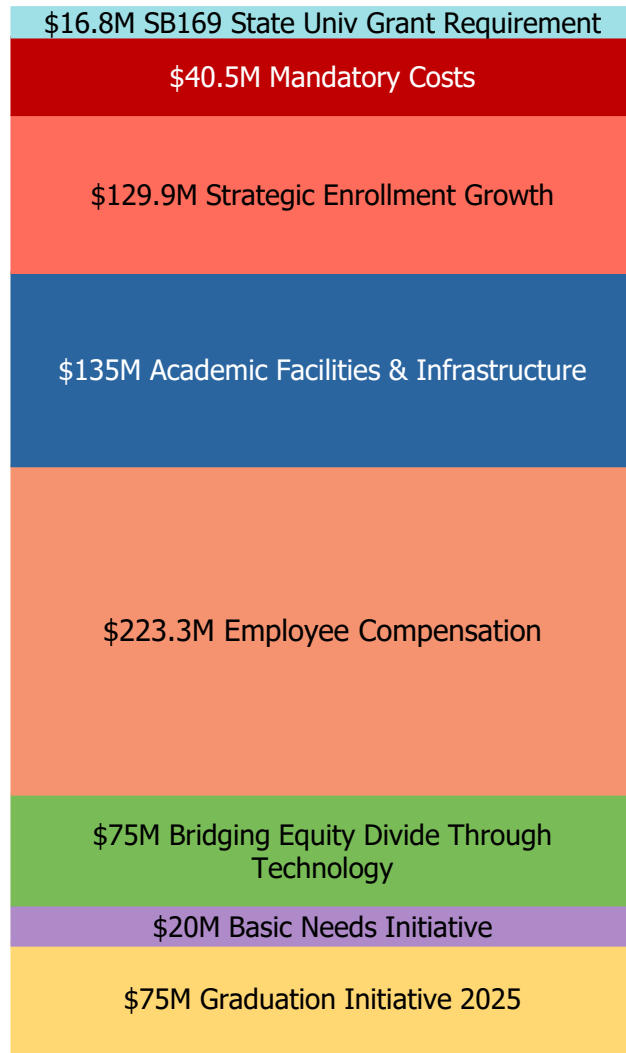


\$715.5M – Support Budget Request



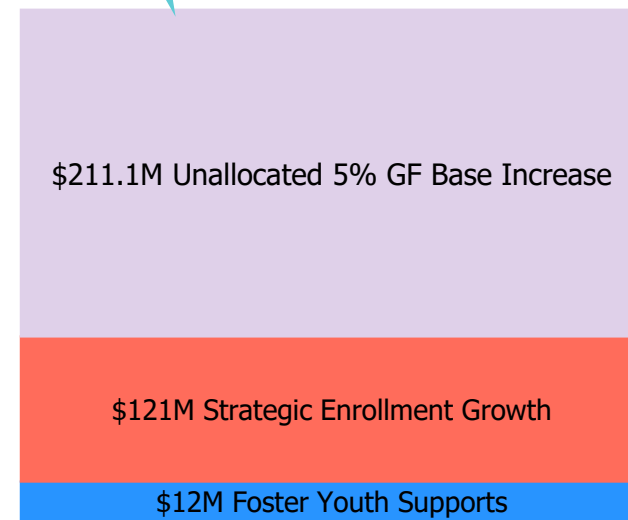
\$344.1M- January Governor's Budget

January Governor's Budget Proposal: Base Funds



\$715.5M – Support Budget Request

SSU could receive \$5M



\$344.1M- January Governor's Budget

SSU could receive \$162k

January Governor's Budget Proposal: One-Time Funds

- \$100M for deferred maintenance and academic infrastructure
- \$83M for energy innovation center at CSU Bakersfield
- \$50M for improvements at CSU University Farms

Spring CSU Budget Timeline

January

- Governor Releases Budget Plan

April

- Chancellor's Office Releases Initial Budget Memo

May

- Governor Releases May Revise

June

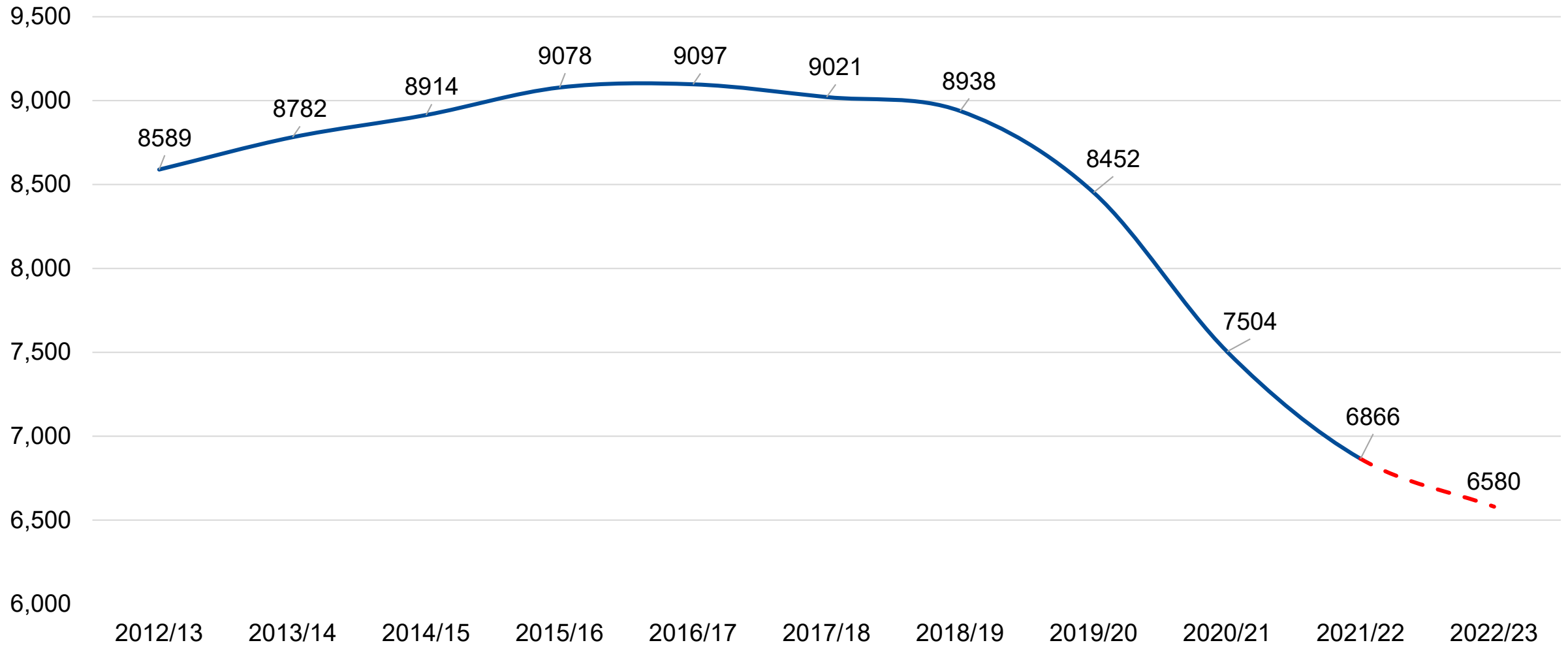
- Governor Approves Budget

July

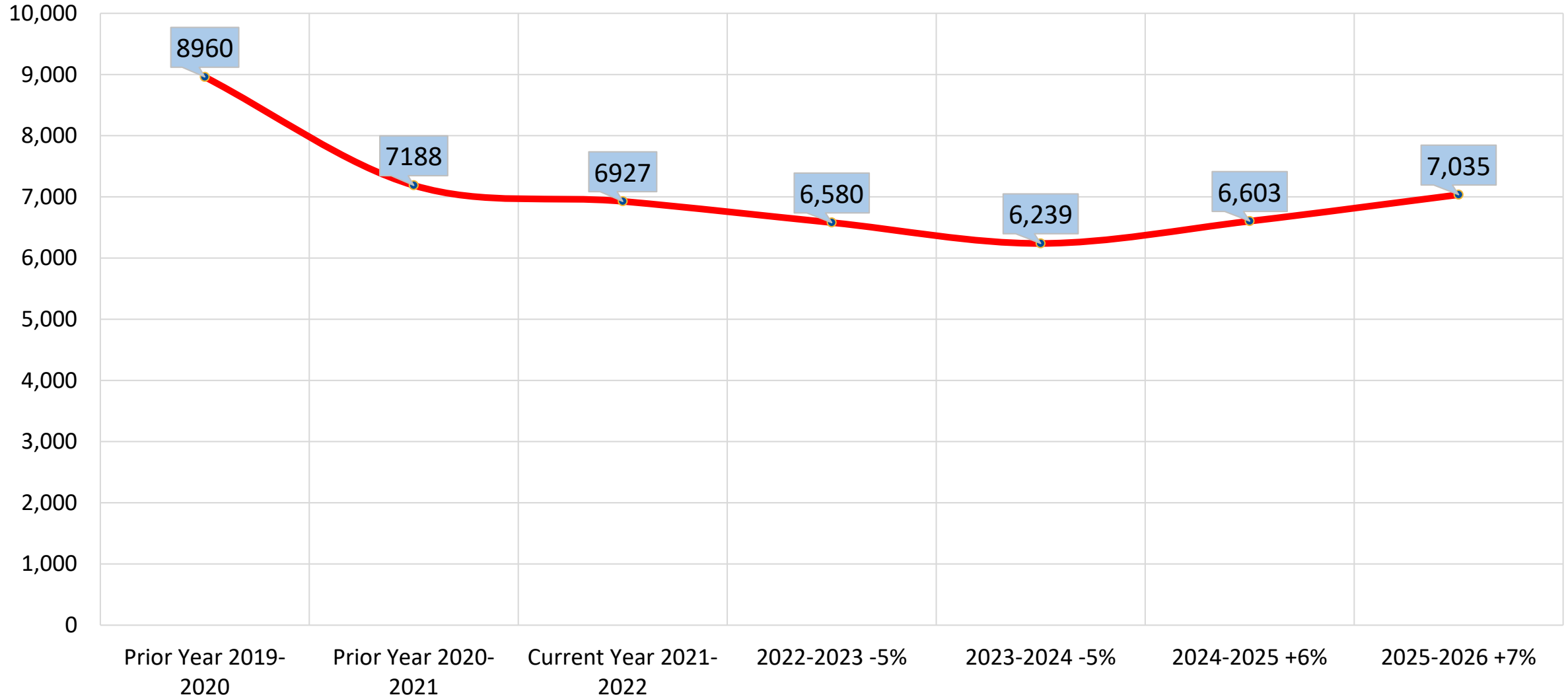
- Chancellor's Office Releases Final Budget Memo

2022-2023 Multi-Year Budget with Reduction Plan

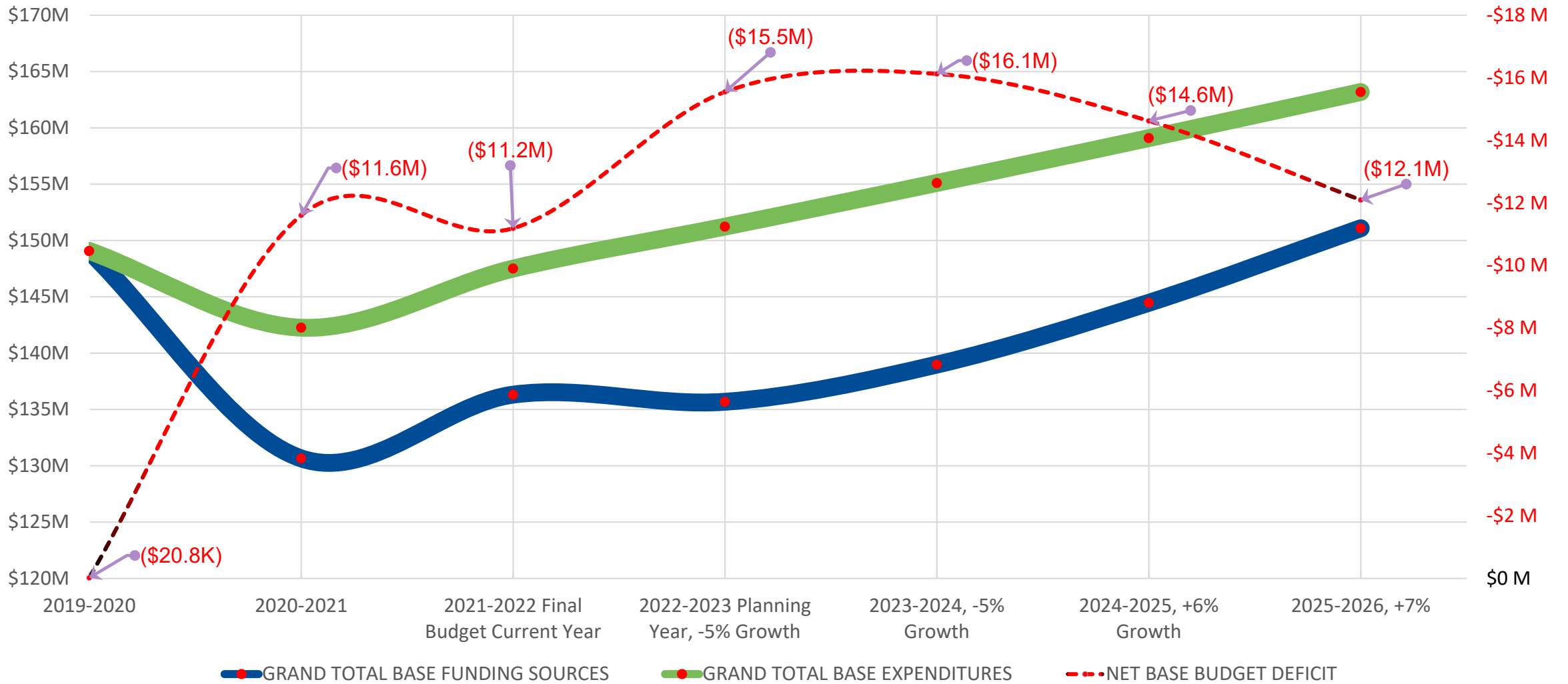
Actual AY Enrollment 2012-2013 to 2022-2023



Multi-Year Plan Budgeted Enrollment (AY)



Multi-Year Budget Plan with Deficit



2022-2023 Reduction Plan

- Current projected deficit for 2022-2023 is **\$15.5M** or **10.93%** of this year's budget.
- Manage 50% of the reduction with base cuts to the Divisions allocated by share of marginal cost function.
 - Changes to funding (increases and decreases) based on headcount / FTES are allocated based on share of marginal cost function.
 - Reductions allocated on this methodology now related to enrollment decline shall be reallocated on the same methodology for funds related to enrollment growth.

2022-2023 Reduction Plan

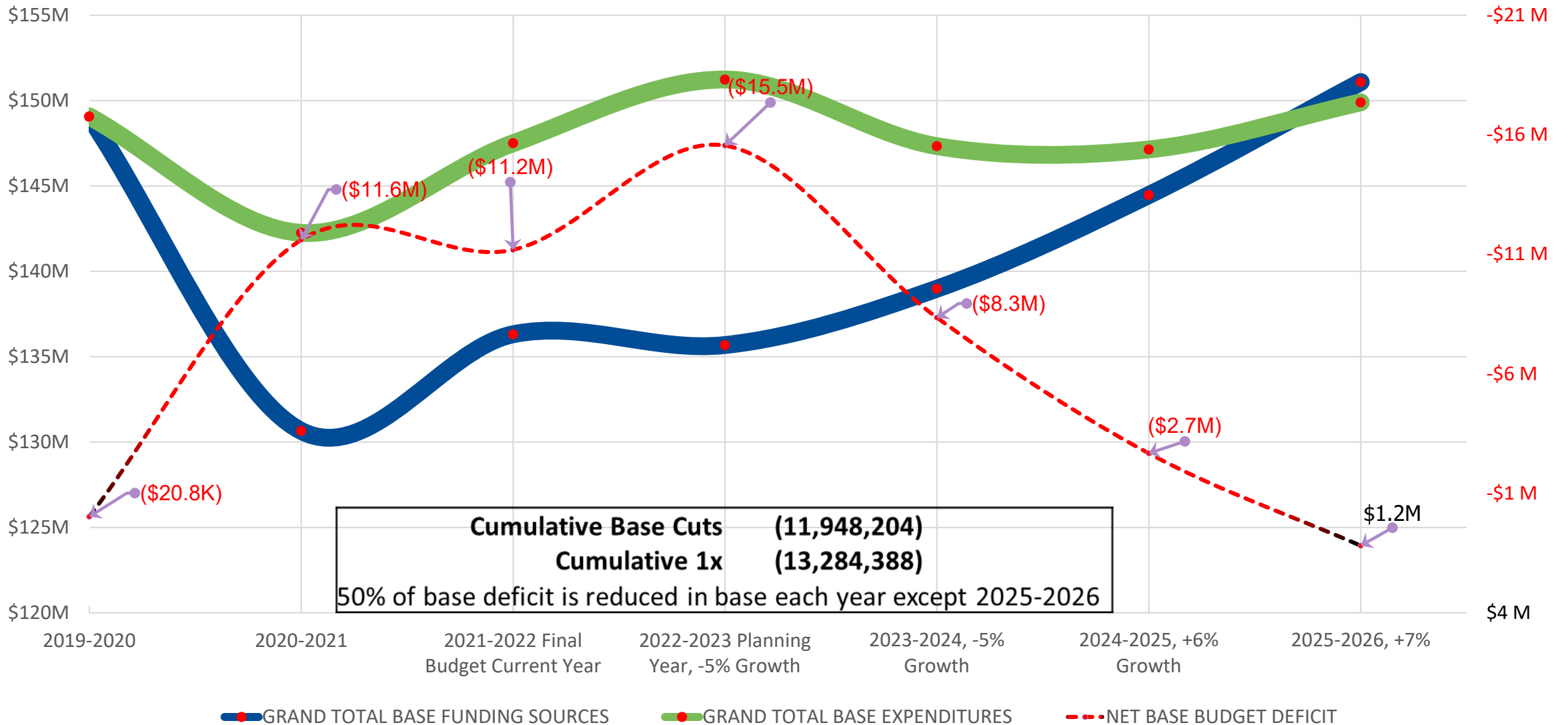
Reduction by Division Based on Share of Marginal Cost Category

Academic Affairs	71.01%	\$ 5,520,046
Administration and Finance	19.31%	\$ 1,501,247
Office of the President	2.43%	\$ 188,631
Student Affairs	5.07%	\$ 394,297
University Advancement	1.24%	\$ 96,776
Green Music Center	0.93%	\$ 72,639
Total	100.00%	\$ 7,773,636

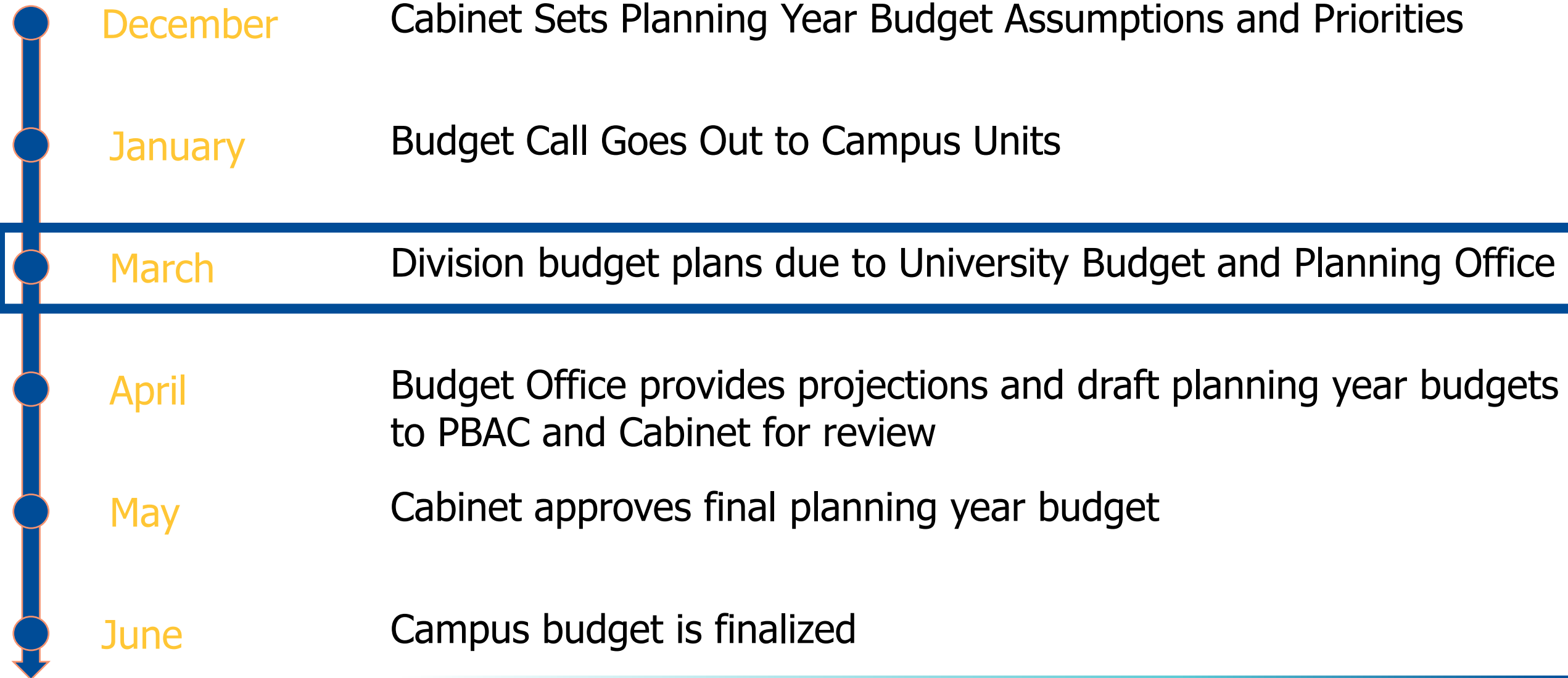
2022-2023 Reduction Plan

- Manage 50% of the reduction utilizing one-time funds using approaches to be finalized, e.g., use of University reserves, sweep hiring savings to center, utilize rollforward funds, etc.
- Continue this approach (50% base reductions/50% one-time strategies) until the deficit is resolved.

Multi-Year Budget with Reduction Plan



Annual Budget Timeline



Resources

2021-2022 Campus Budget available on

OpenBook

Fall 2021 & Spring 2022 Forum
Recordings

Both accessed through the Budget Office website:
budget.sonoma.edu

Questions? Please send to budget@sonoma.edu

CFO's *Message*

**M. Monir
Ahmed**

Vice President for Administration
and Finance/CFO

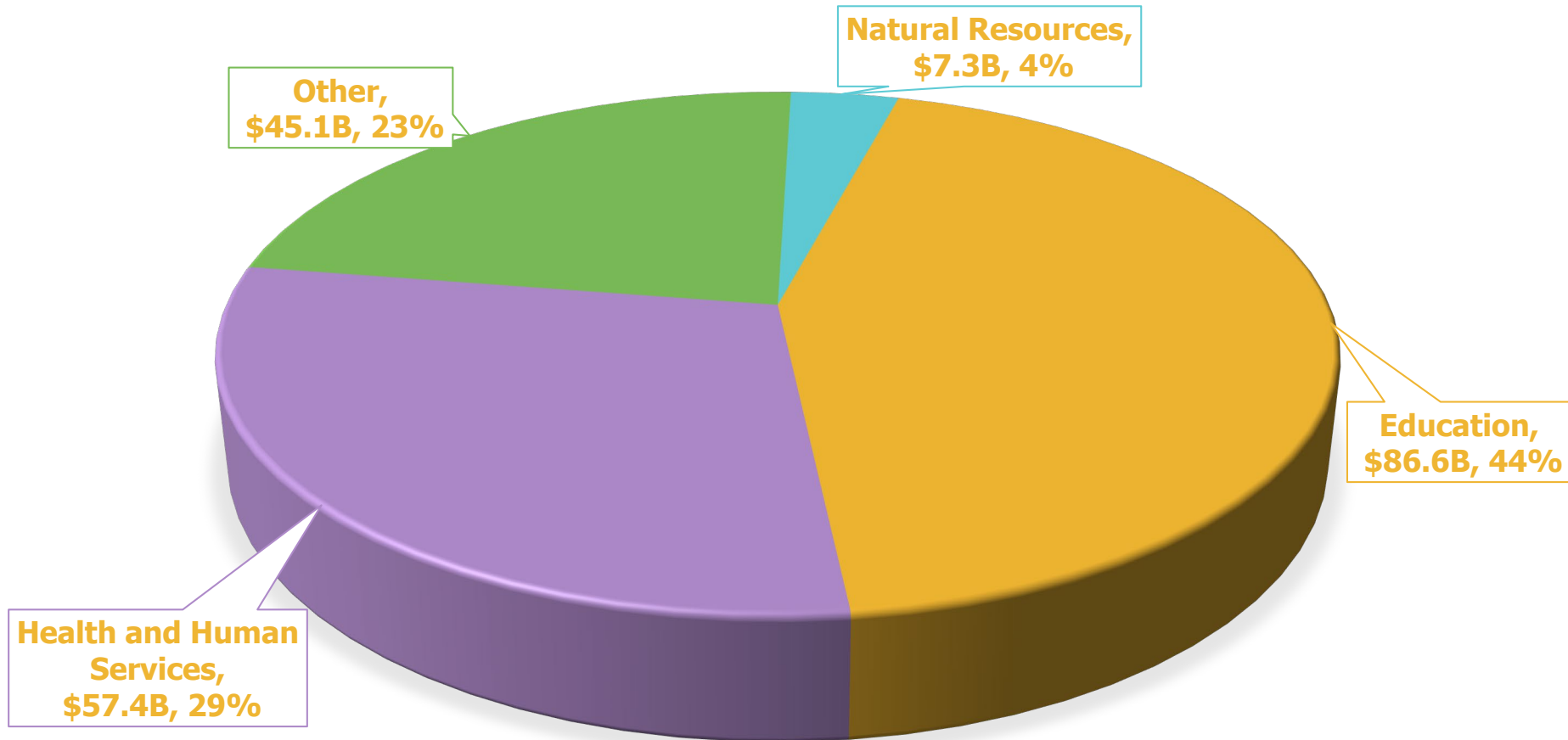
Vice-Chair, President's Budget
Advisory Committee

CFO's Message

- State has money, a lot of it.
- CSU is receiving some of it.
- SSU is not getting enough.

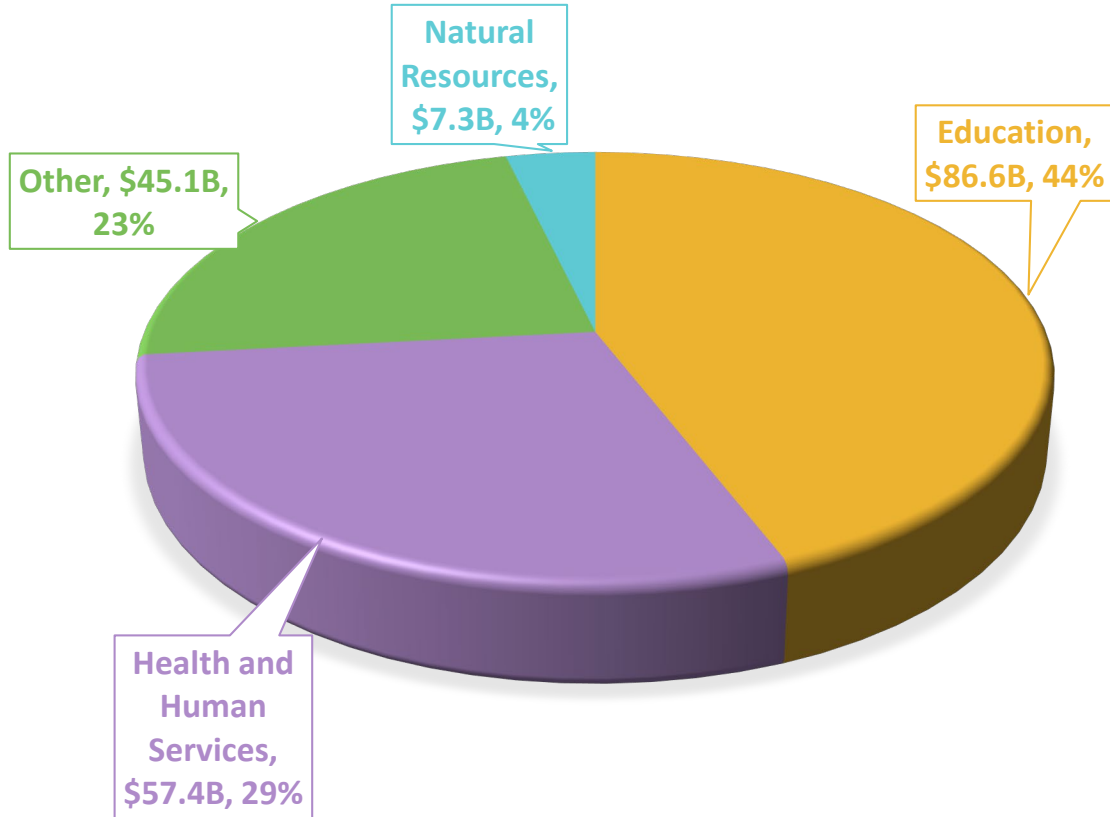
State Plan 2021-22

GENERAL FUND EXPENDITURES = \$196.4B



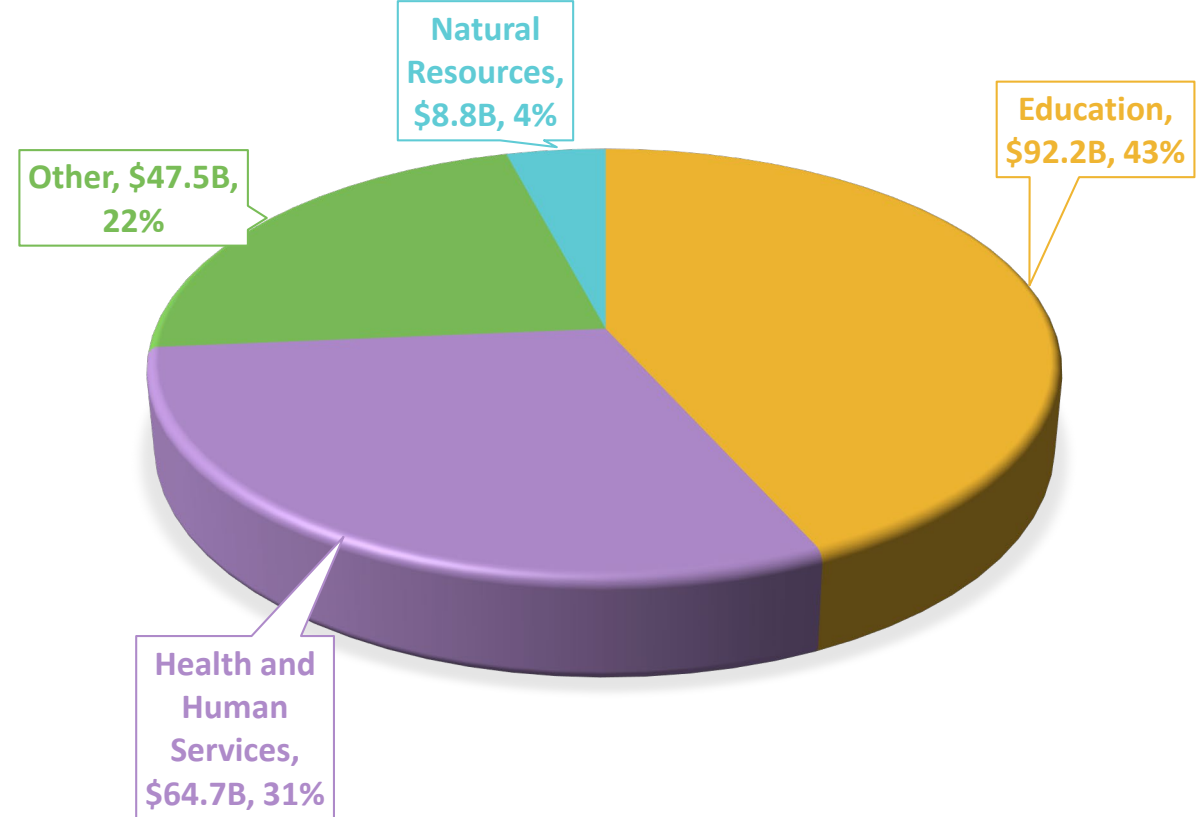
State Plan 2021-22 vs 2022-23 Proposal

2021-22 GENERAL FUND EXPENDITURES



Total: \$196.4B

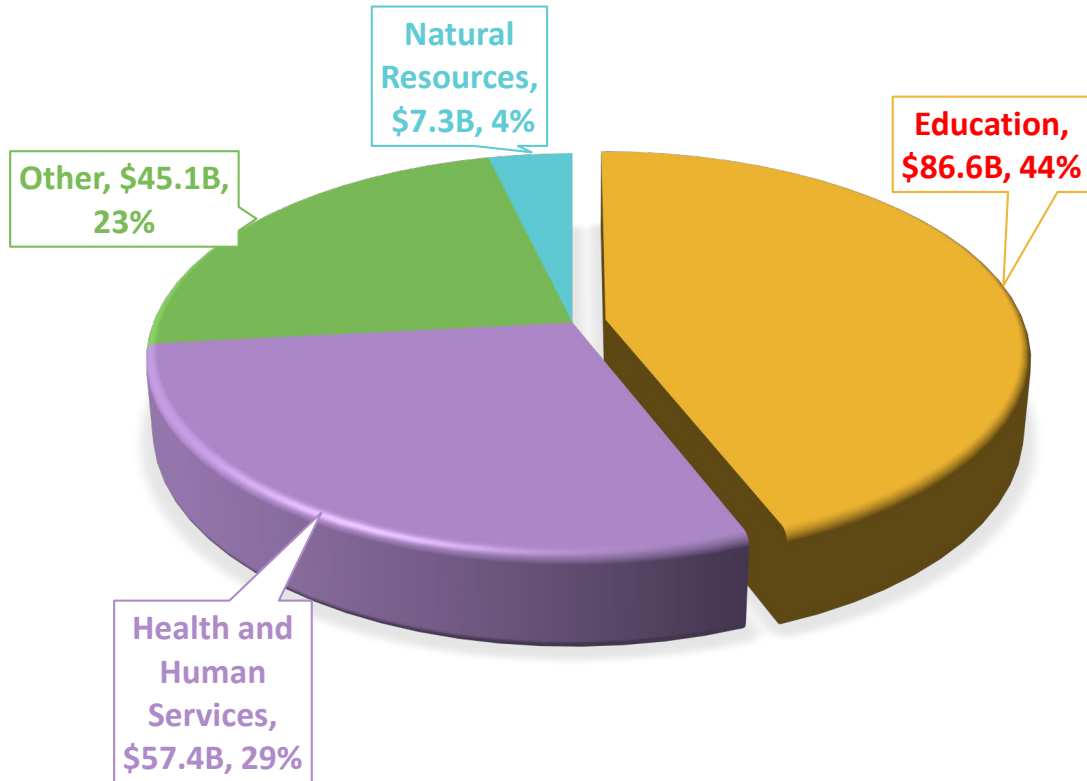
2022-23 GENERAL FUND PROPOSAL



Total: \$213.1B

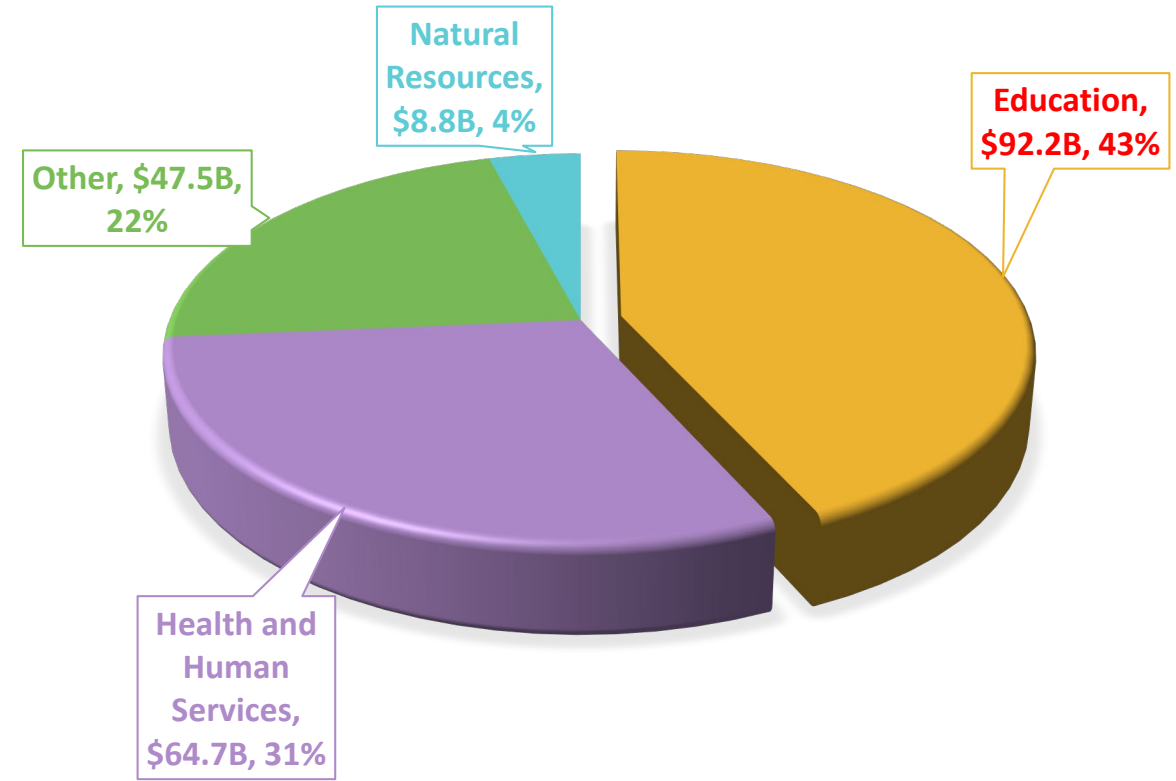
State Plan 2021-22 vs 2022-23 Proposal

2021-22 GENERAL FUND EXPENDITURES



Total: \$196.4B

2022-23 GENERAL FUND PROPOSAL



Total: \$213.1B

What Is the Anticipated Surplus?

- Despite the ongoing global pandemic and its disparate health and economic impacts on Californians, revenues are growing at historic rates and we estimate the state will have a **\$31** billion surplus (resources in excess of current law commitments) to allocate in 2022-23. - [LAO]
- On January 10, 2022, California Governor Gavin Newsom outlined a \$286.4 billion budget for Fiscal Year 2022-23, including \$213.1 billion in the General Fund and a one-time discretionary surplus of **\$45.7** billion, representing an increase over the budget he introduced this time last year.

What Are We Doing?

- CSU is advocating for increased base fund (operating fund)
- Campuses are advocating for 1X Funds
- SSU Priorities are:
 - Infrastructure ~ \$61M
 - Sustainability ~ \$55M
 - Deferred Maintenance ~ \$110M

Thank you!

Please join us for the
roundtable discussions.

Roundtable Questions

30 minutes to answer the following questions:

1. What did you hear today that you liked?
2. What did you hear today that you would like to learn more about?
3. How do you see your unit contributing to the success of campus priorities and the strategic plan?
4. What are your thoughts on the reduction planning for the 2022-2023 year?
How have those conversations been approached in your Division and unit?
What, in your opinion, is working and what could be improved?