

# Budget and Planning Forum

Fall 2025

Sonoma State University  
Thursday, October 2<sup>nd</sup>, 2025

**SONOMA  
STATE**  
UNIVERSITY

UNIVERSITY BUDGET  
& RESOURCE PLANNING

# Sonoma State Commitment

Rob Eyler  
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UNIVERSITY BUDGET  
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# Sonoma State Commitment -\$45M in one time funds from the State

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- **\$16M** – Over two years to support the expansion of the Sonoma State University bachelors in science in nursing program to expand enrollment and for equipment upgrades, facility modernization, and lab expansion to be launched by the spring semester of the 2027 academic year.
- **\$5M** - For expansion of the Sonoma State University Career Center by the spring semester of the 2027 academic year.
- **\$5M** - To establish a data science academic program and major to be launched by the fall semester of the 2027 academic year.
- **\$2M** – To support environmental science academic programs.
- **\$8M** – For Sonoma State University athletics to support its NCAA Division II athletics program over three years.
- **\$9M** – Over three years, in consultation with faculty, students, and community stakeholders, for increased enrollment, restoring some funding reductions, and investing in new academic degrees to address the regional and statewide workforce needs.

# Chancellor's Office Match - \$45M funding from the CO

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- **\$10M** – Dedicated to the Bridge to the Future Plan.
- **\$10M** – Associated with enrollment and student services funding.
- **\$25M** – For a one-time line of credit to be repaid by the campus.

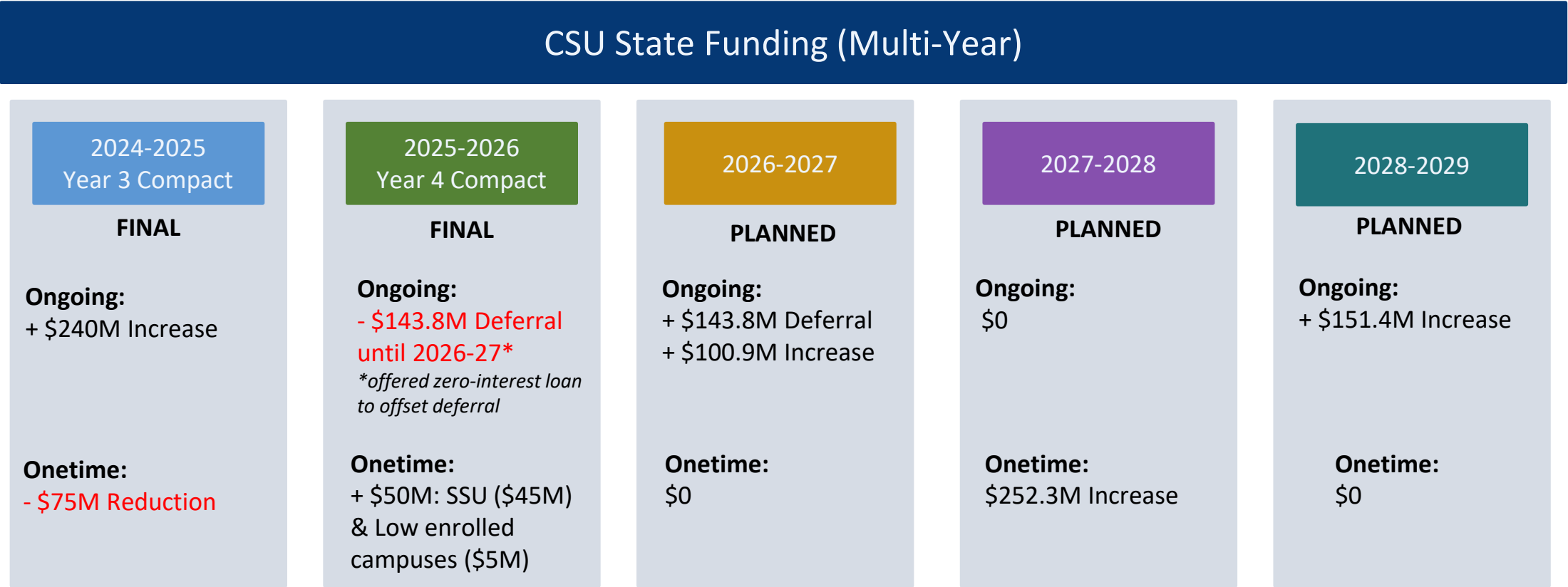
# Fall Budget Briefing

Laura Lupei  
AVP, University Budget & Resource Planning

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The 2025–26 state budget defers funding of \$143.8M to the CSU system to 2026–27 and provides a one-time \$45M infusion to Sonoma State University.

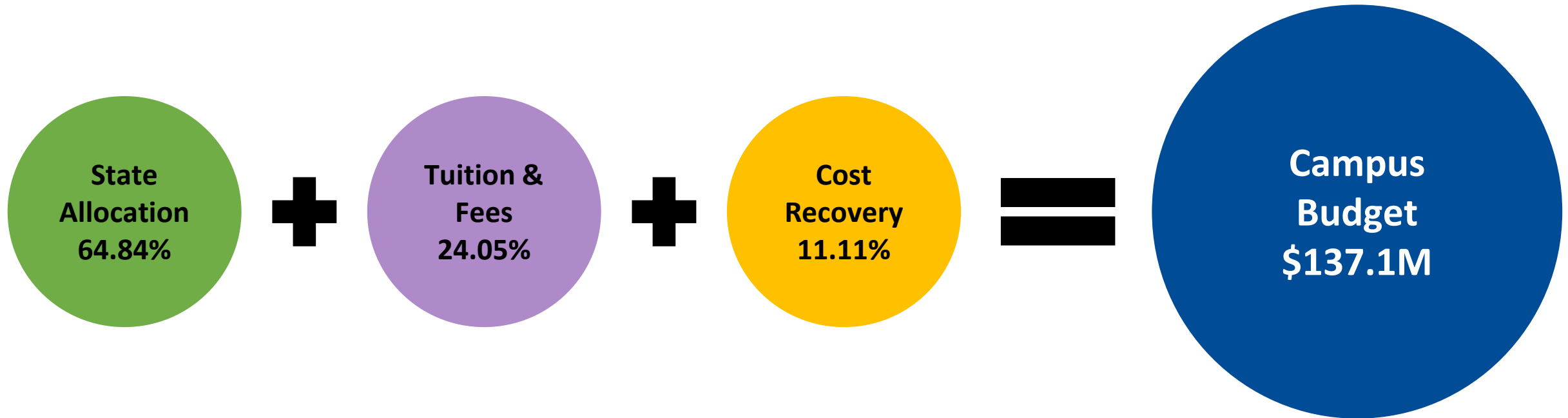


# In the Final Budget Memo, changes to the campus revenue budget total to a decrease of \$10.3M.

<b>Prior Year Campus Operating Budget</b>	<b>\$147,411,623</b>
2024-2025 Resident Target Reallocation	(\$2,325,000)
2024-2025 Retirement Adjustment	(\$3,631,000)
2024-2025 Project Rebound	\$300,000
2025-2026 Health Premium Increase Funding	\$1,169,000
2025-2026 Liability and Property Insurance Premium Increase Funding	\$237,000
2025-2026 Utilities Increase Funding	\$1,229,000
3% State General Fund Reduction	(\$2,318,000)
Reduction to GF Allocation Based on CO Estimated 6% Tuition Increase	(\$2,144,000)
Campus Adjustments to Revenue	(\$3,847,359)
State University Grant Reallocation Increase	\$1,011,000
<b>Total, Changes to Campus Allocation and Revenue Sources</b>	<b>(\$10,319,359)</b>
<b>2025-2026 Adjusted Base Revenue Budget</b>	<b>\$137,092,264</b>

# The Campus Budget is composed of three primary funding sources: State Allocation, Student Fees and Tuition, and Cost Recovery

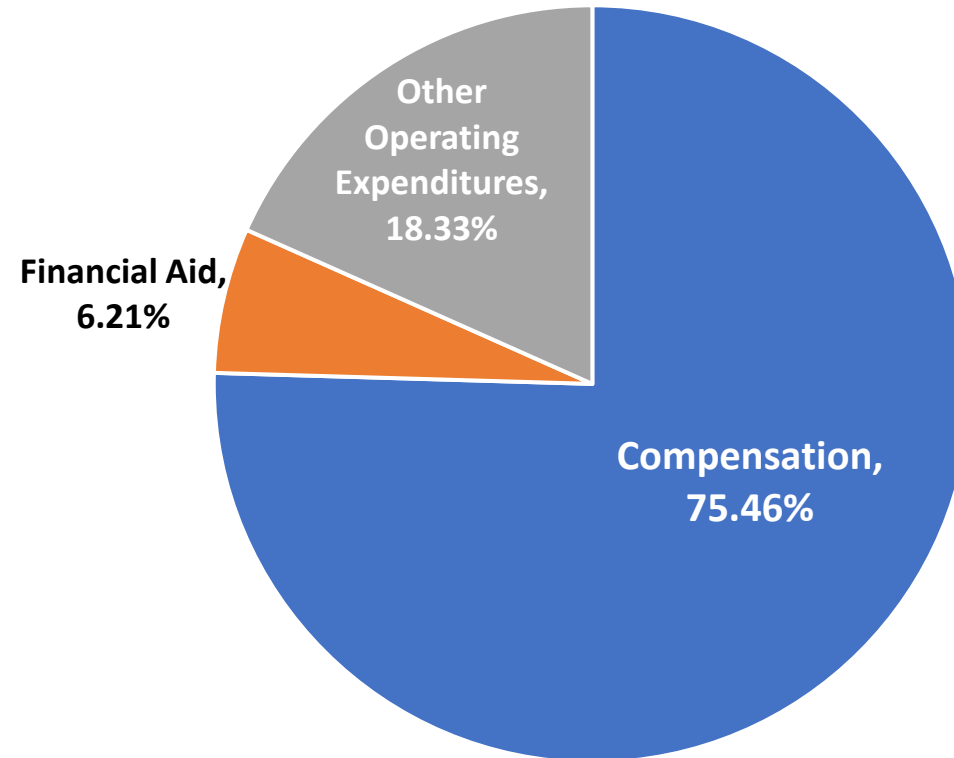
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Total 25/26 Campus Revenue Budget: \$137,092,264

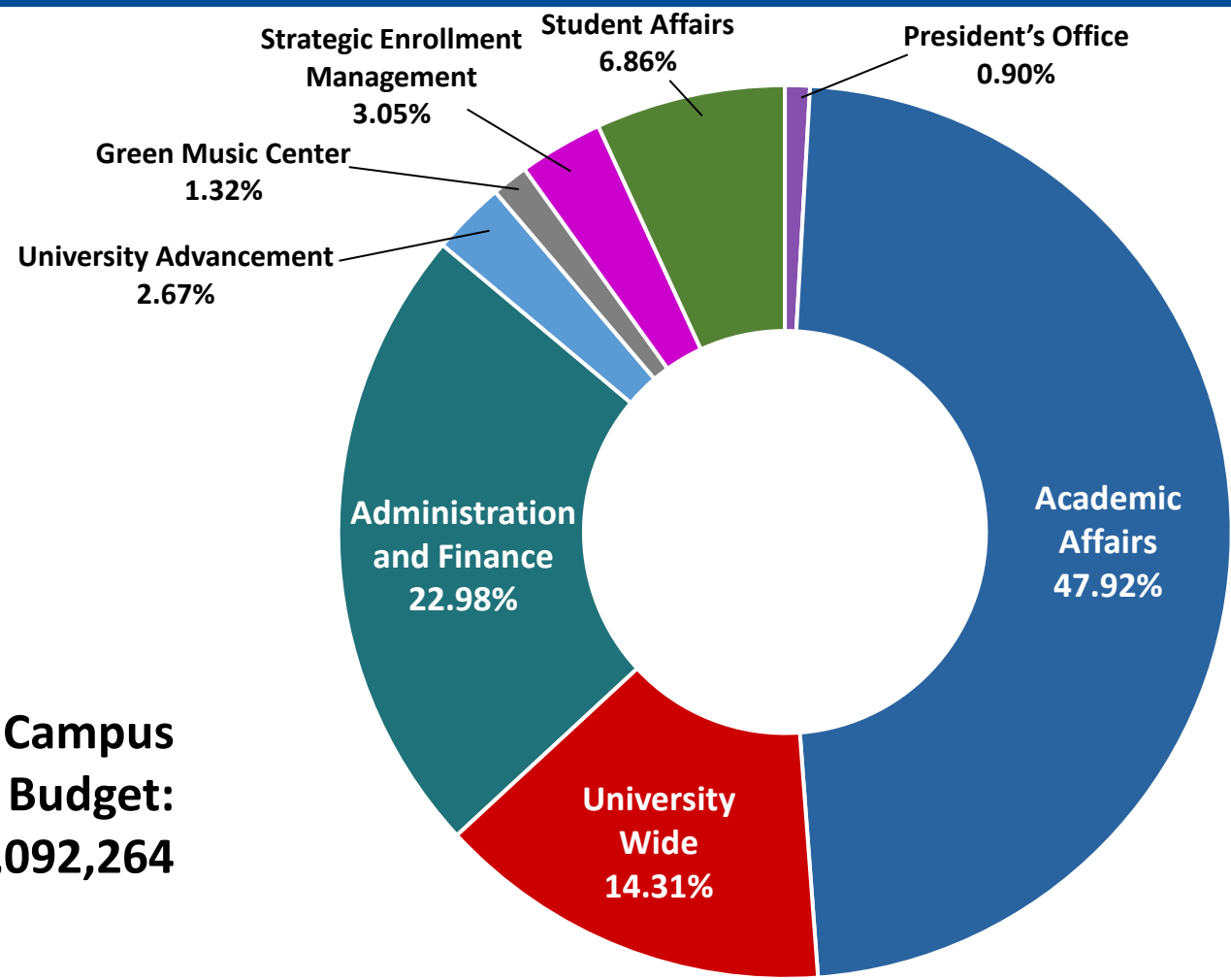
# The majority of the Campus Budget is spent on salaries and benefits.

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**Total 25/26 Campus Expenditure Budget:  
\$137,092,264**

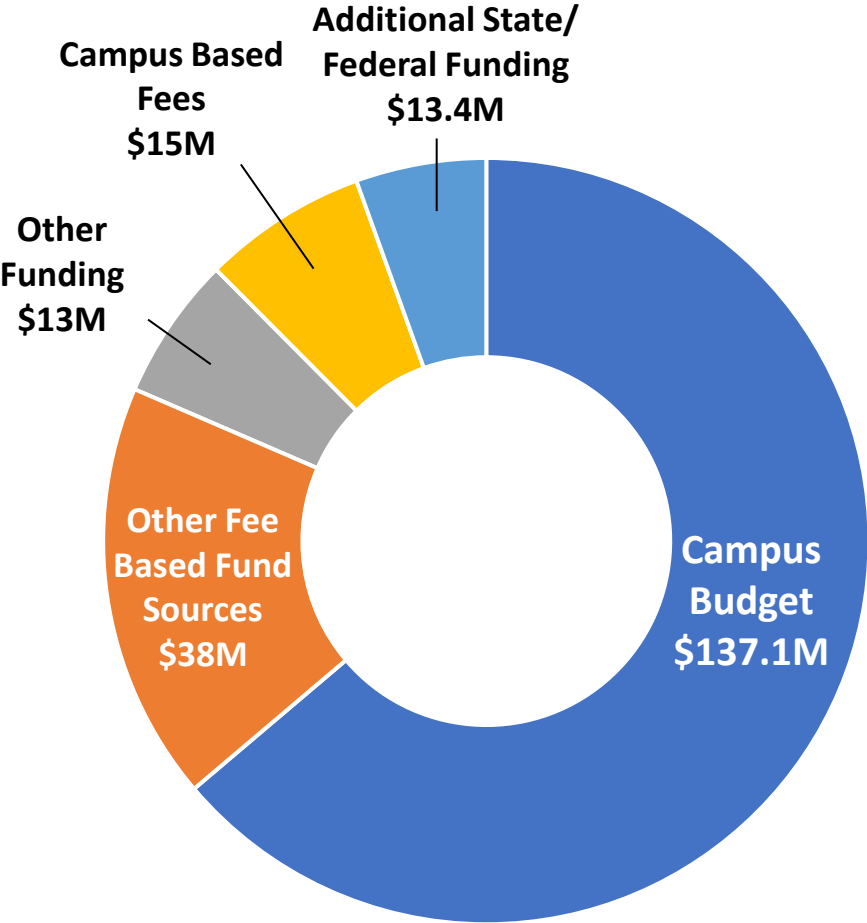
# The Campus Budget can be split out by Division with Academic Affairs being the largest Division on campus.



**Total 2025-2026 Campus  
Expenditure Budget:  
\$ 137,092,264**

*Benefits are distributed to Divisions  
State University Grants are not included*

The University has other funding sources in addition to the Campus Budget. These funding sources include student fees, self support program revenue and grants.



Source	Total	
Campus Operating Budget	\$137,092,264	63.81%
Additional State/Federal Funding		
Lottery	\$1,077,000	
Research and Grant Awards	\$12,287,245	
	<u>\$13,364,245</u>	5.51%
Campus-Based Fees		
Associated Students	\$2,612,579	
Campus Union	\$5,948,511	
Counseling and Psychological Services	\$775,891	
Instructionally Related Activities	\$3,334,517	
Student Health Center	\$2,337,988	
	<u>\$15,009,486</u>	6.95%
Other Fee Based Fund Sources		
Residential Education and Campus Housing	\$33,870,498	
Extended Education	\$1,988,000	
Transportation and Parking Services	\$2,121,000	
	<u>\$37,979,498</u>	17.68%
Other Funding		
Green Music Center Presenting Fund	\$3,420,750	
Sonoma State Enterprises	\$6,934,273	
Sonoma State University Foundation	\$617,301	
Endowment Earnings	\$2,032,059	
	<u>\$13,004,383</u>	6.05%
Total University Resources	\$216,449,876	100.00%

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# 2025-2026 Campus Budget Planning

With the adjustments to revenue and expense, the total 2025-2026 base deficit was \$19.4M.

	2025-2026
2024-2025 Base Deficit	\$ (7,414,813)
Campus Share of System-wide \$143.8M State Budget Reduction	\$ (2,318,000)
Estimated increase/(decrease) in tuition revenue	\$ (5,000,000)
Adjustments to Cost Allocation Revenue	\$ (442,084)
3% Enrollment Reallocation	\$ (2,325,000)
Stateside Summer Net Revenue	\$ 538,502
Reduction to GF Allocation Based on CO Estimated 6% Tuition Increase	\$ (2,144,000)
<b>Total Base Changes in Revenue</b>	<b>\$ (19,105,395)</b>
Unfunded Increases to Compensation	\$ (287,818)
<b>Total Base Changes in Cost</b>	<b>\$ (287,818)</b>
<b>Total 2025-2026 Base Deficit</b>	<b>\$ (19,393,213)</b>

Base reduction strategies to align expenses with current enrollment and available revenues were implemented to reduce the deficit.

<b>Total 2025-2026 Base Deficit</b>		<b>\$ (19,393,213)</b>
<b>Base Strategies</b>		
Reduced Instructional Costs	\$	8,000,000
Discontinuation of NCAA Athletics	\$	3,720,579
Staff and Management Positions Eliminated by Attrition	\$	4,065,069
Reorganization/MPP Non-retentions	\$	2,501,721
Reduction in University-wide Budget Lines	\$	1,694,638
Operating Expense Reductions	\$	284,770
Shift CAPS Funding to Fee Fund	\$	100,000
Integrate GMC with OLLI	\$	50,000
<b>Total, Base Strategies</b>	<b>\$</b>	<b>20,416,777</b>
<b>Net Balance</b>	<b>\$</b>	<b>1,023,564</b>

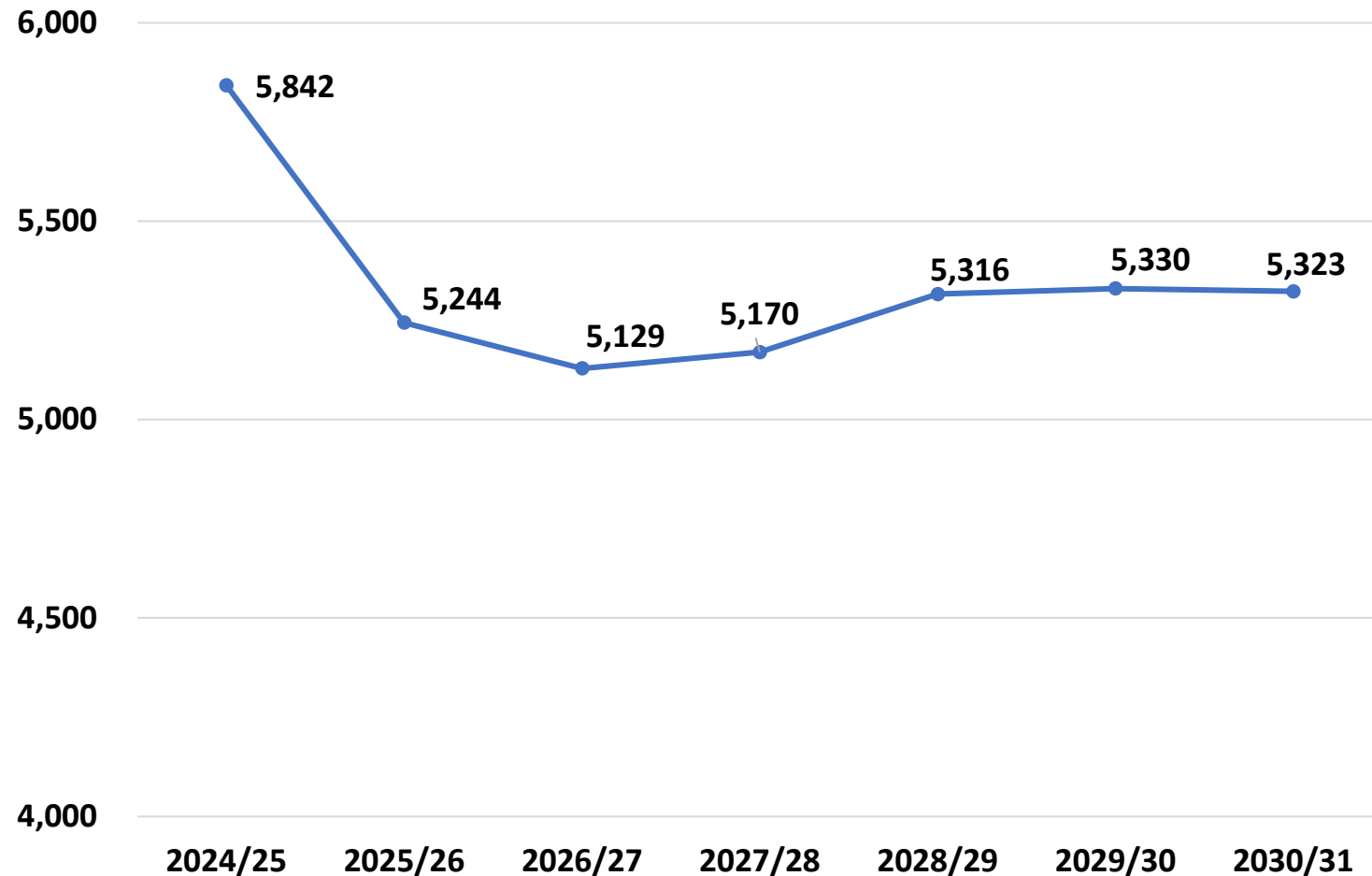
One-time needs and resources have been identified which, once added, increase the one-time balance this year to \$1.7M.

<b>Net Balance (Base)</b>	<b>\$ 1,023,564</b>
<b>2025-2026 One-Time Funds Needed</b>	
Centralize Marketing Positions	\$ (265,920)
Government Relations Position	\$ (307,813)
Strategic Enrollment Management Position	\$ (111,994)
<b>Total, 2025-2026 One-Time Funds Needed</b>	<b>\$ (685,727)</b>
Reallocate and Reinvest IRA (1x in 2025-2026)	\$ 1,375,442
<b>Net Balance (One-Time)</b>	<b>\$ 1,713,279</b>

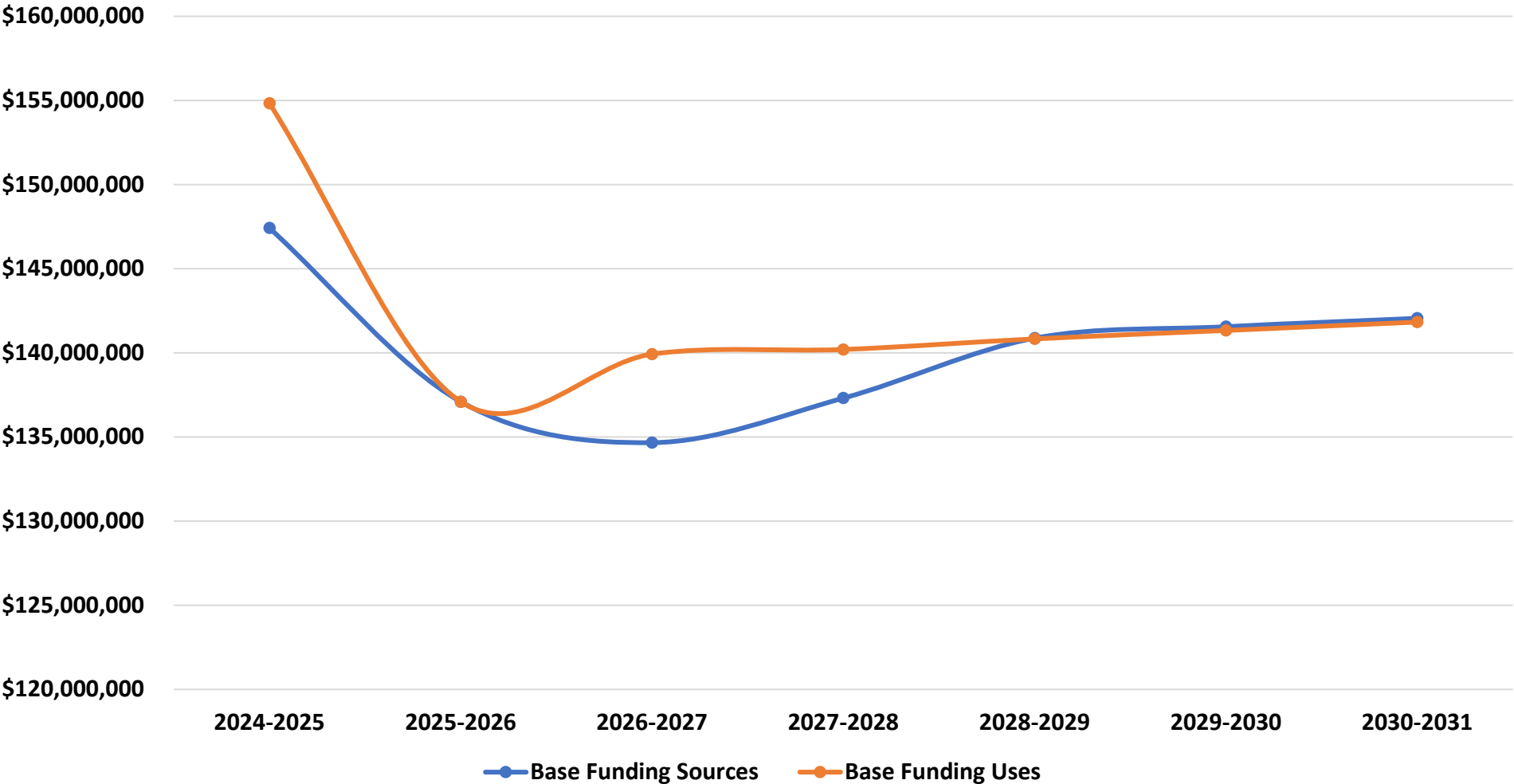
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# Multi-Year Planning

# The Multi-Year Plan Budgeted Enrollment declines for 25/26 and then flattens out over the planning period.



In the Multi-Year Plan, Revenues and Expenses are balanced in 25-26 but the University is expecting a budget deficit to recur in 26-27.



Now that the 2025-2026 budget is finalized, the 2026-2027 budget planning cycle begins.



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# 2025-2026 Campus Budget Plan available on [OpenBook](#)

Accessed through the Budget Office website:  
[budget.sonoma.edu](http://budget.sonoma.edu)

Questions? Please email [budget@sonoma.edu](mailto:budget@sonoma.edu)

# Roundtable Activities

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# Discussion Question

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***Looking ahead three to five years, how would you define success for the use of the Sonoma State Commitment funding?***

# Discussion Question

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***What newspaper headline would you love to see about Sonoma State in five years?***