

Spring 2026 Budget & Planning Forum

Sonoma State University
April 2nd, 2026

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UNIVERSITY BUDGET
& RESOURCE PLANNING

President's Welcome

Michael Spagna
President, Sonoma State University

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Spring Budget Briefing

Laura Lupei

AVP, University Budget & Resource Planning

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University and Division Designated Balances and Reserves

The total University Wide ending balance was \$11.3M as of June 30th, 2025, adding \$2.9M to the University Reserves.

University Operating Reserve	\$ 881,331
University Capital Reserve	\$ 4,151,584
University Maintenance Reserve	\$ 1,556,743
University Equipment Reserve	\$ 314,431
Fund 25/26 Recruitment Scholarships	\$ 1,400,000
<i>Transfer to University Reserve for 24-25</i>	<i>\$ 2,949,227</i>
Total	\$ 11,253,317

This brings the beginning balance of the University Reserves for 2025-2026 to \$12.7M.

	24/25 Ending Reserve Balance	24/25 YE Distribution	25/26 Designated Allocation	25/26 Beginning Reserve Balance
Operating Reserve	\$ 881,332	\$ 1,620,600	\$ 1,537,444	\$ 4,039,376
Maintenance Reserve	\$ 1,556,743	\$ 206,151	\$ 195,573	\$ 1,958,467
Capital Reserve	\$ 4,151,584	\$ 1,097,702	\$ 1,041,377	\$ 6,290,663
Equipment Reserve	\$ 314,431	\$ 24,774	\$ 23,502	\$ 362,707
Total	\$ 6,904,090	\$ 2,949,227	\$ 2,797,896	\$ 12,651,213

2026-2027 Campus Budget Planning

The January Governor's Budget proposes a \$505.9M base funding increase to the CSU for 2026-2027.

January Governor's Budget – CSU State Funding

2024-2025

FINAL

Ongoing:
+\$240M Increase
(Year 3 Compact)

\$0M Reduction

One Time:
-\$75M Reduction

2025-2026

FINAL

Ongoing:
\$0 Increase
(Year 4 Compact)

-\$143.8M Reduction
**offered zero-interest
loan to offset deferral*

One Time:
+ \$50M: SSU (\$45M) &
Low Enrolled
campuses (\$5M)

2026-2027

PLANNED

Ongoing:
+ Restoration of
\$143.8M reduction

+ \$100.9M Increase
(Partial Year 4
Compact)

+ \$264.8M Increase
(Full Year 5 Compact)

One Time:
+ Offered a second
\$143.8M interest-free
loan.

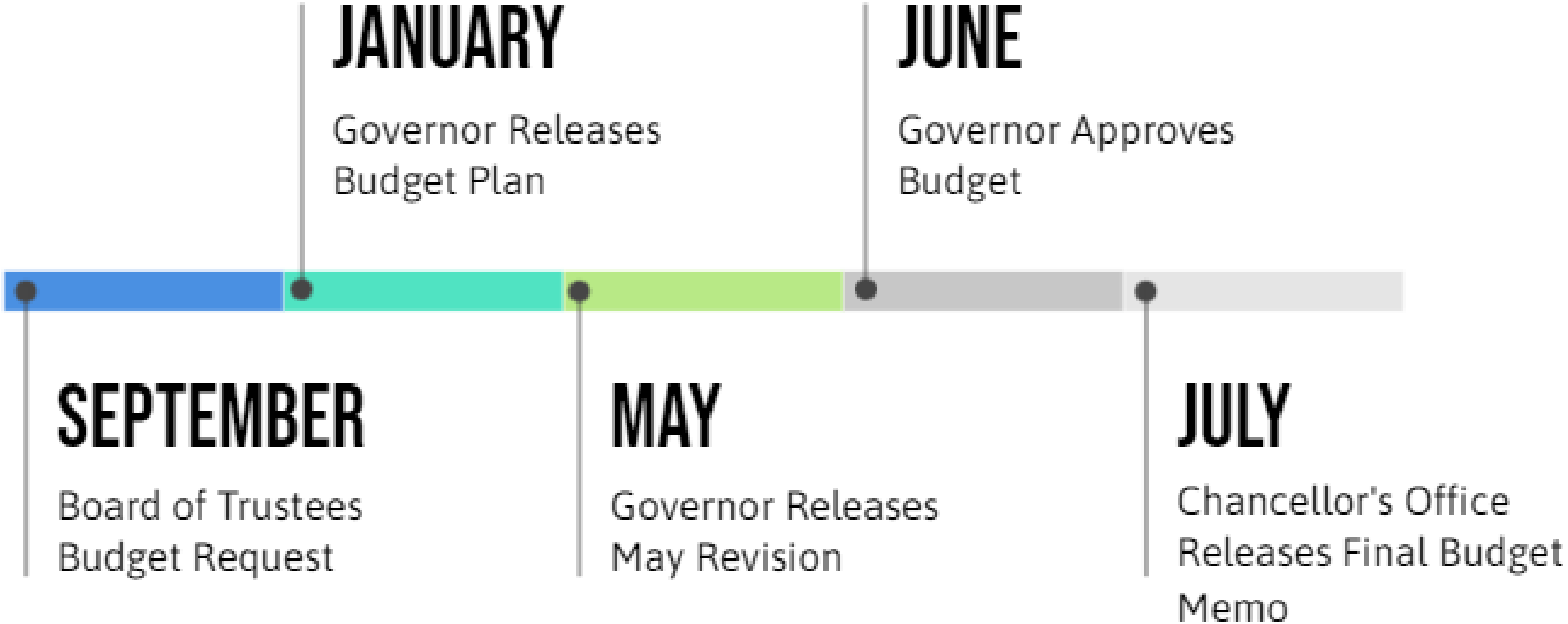
In current scenario planning for the 2026-2027 year, it is expected that the campus will have a projected budget deficit which is currently estimated to be \$6.3M.

	2026-2027
PY Base Surplus	\$ 1,023,564
Restoration of Prior Year Base Reduction (System-wide \$143.8M Reduction)	\$ 2,300,000
Estimated increase/(decrease) in tuition revenue	\$ (4,892,000)
Adjustments to Cost Allocation Revenue	\$ 512,611
Adjustments to Other Campus Revenue	\$ 32,678
5% Enrollment Reallocation (estimate)	\$ (3,765,012)
Total Base Changes in Revenue	\$ (4,788,159)
Fund Presidential Scholarships in Base (Year 1 of 3)	\$ (500,000)
Fund Campus Essential Operations	\$ (378,011)
Investments in Campus Strategic Priorities	\$ (668,234)
Total Base Changes in Cost	\$ (1,546,245)
Total Projected 2026-2027 Base Deficit	\$ (6,334,404)

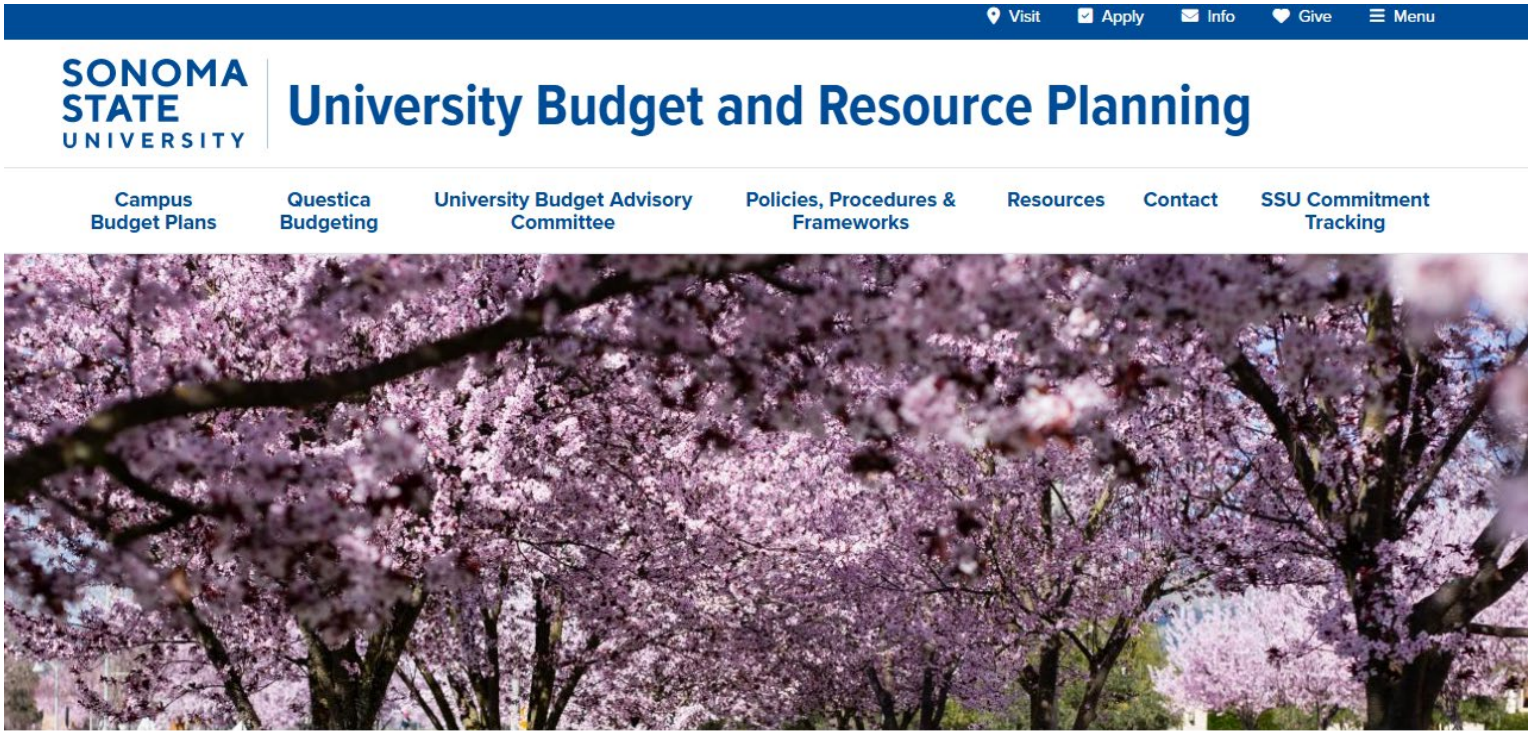
Budget Planning Next Steps

- Balance the 2026-2026 budget using University reserves and University one-time resources.
- Continue to update planning assumptions with information from CSU, state, etc. regarding compensation, enrollment reallocation, state allocation and other impacts.

The next step in the budget timeline will be in May when the Governor releases the 2026-2027 May revision budget plan.



Please visit our website at budget.sonoma.edu for additional budget resources.



Welcome

University Budget and Resource Planning leads in the development, implementation and management of the University's budget and works to align the allocation of resources with the University's strategic goals by integrating the planning and budgeting processes.

University Budget and Resource Planning is responsible for the preparation and posting of the campus budgets, monitoring of

Announcements

- **Fall 2025 Budget and Planning Forum** ([Video](#) or [PDF](#))
- **Spring 2025 Budget & Planning Forum** ([Video](#) or [PDF](#))
- **Fall 2024 Budget & Planning Forum** ([Video](#) or [PDF](#))
- **Spring 2024 Budget & Planning Forum** ([Video](#) or [PDF](#))

Older forums are available on our [Budget & Planning Forum](#) page.

Strategic Enrollment Management Update

Paul Edwards
Interim Vice President, Strategic Enrollment Management

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Strategic Enrollment Management Initiatives



Multi-Year Recruitment Cycle



Academic Affairs Updates

Stacey Bosick

Interim Provost and Vice President of Academic Affairs

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Academic Affairs Updates




SSU Commitment
Funding Initiatives



Re-imagined Academic
Programming



Adult Learners



Dual Enrollment

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Roundtable Activities

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Discussion Question #1

Last semester, you described what success would look like. What early indicators are you now seeing that suggest we are on the right path or not?

Discussion Question #2

What are the two or three most important actions we should take in the next six months to ensure we are on track for long-term success?