

# **Campus Budget Planning Update**

**Fall 2020 Campus Budget &  
Planning Forum**

**September 2020**

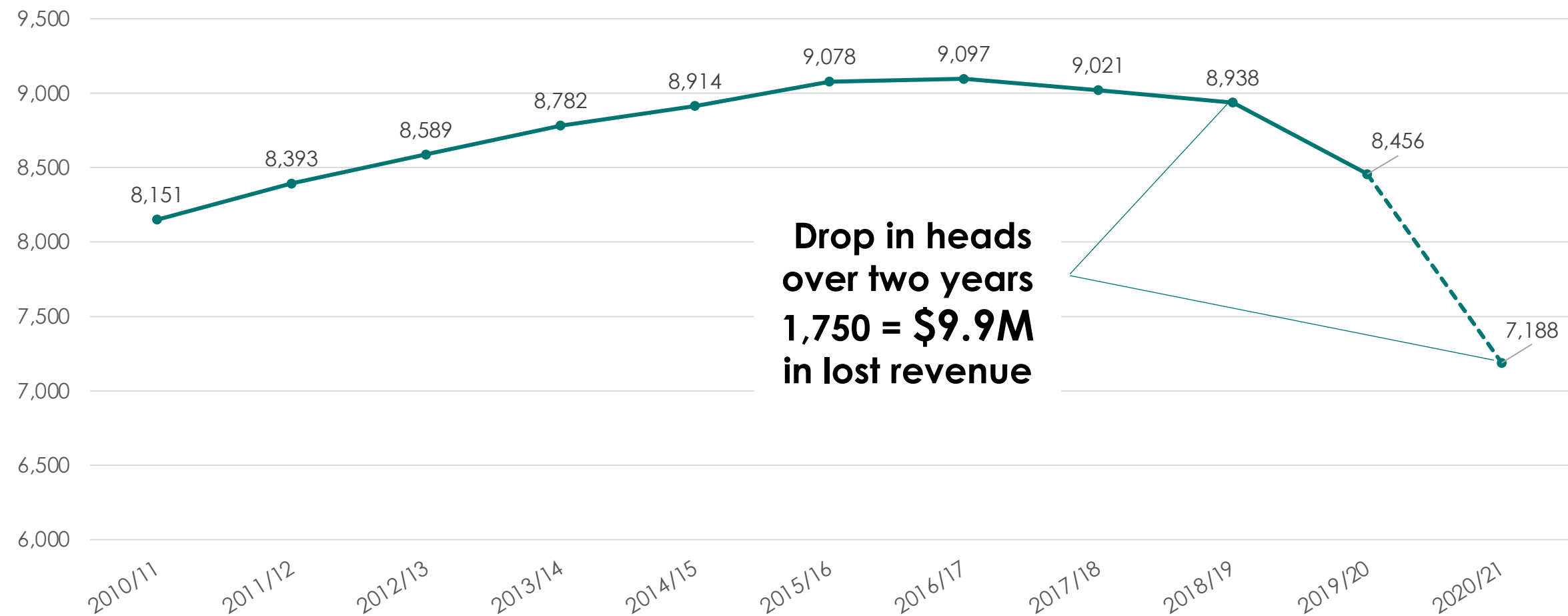
# 2020-2021 Budget Planning

# Enrollment Decline

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2018/19 Actual Headcount	8,938	
2019/20 Actual Headcount	8,456	
<b>2020/21 Planning Headcount</b>	<b>7,188</b>	
<b>Decrease from 18/19 to 19/20</b>	<b>482</b>	<b>-5.4%</b>
<b>Decrease from 19/20 to 20/21</b>	<b>1,268</b>	<b>-15.0%</b>
<b>Total Decrease Over Two Years</b>	<b>1,750</b>	<b>-19.6%</b>

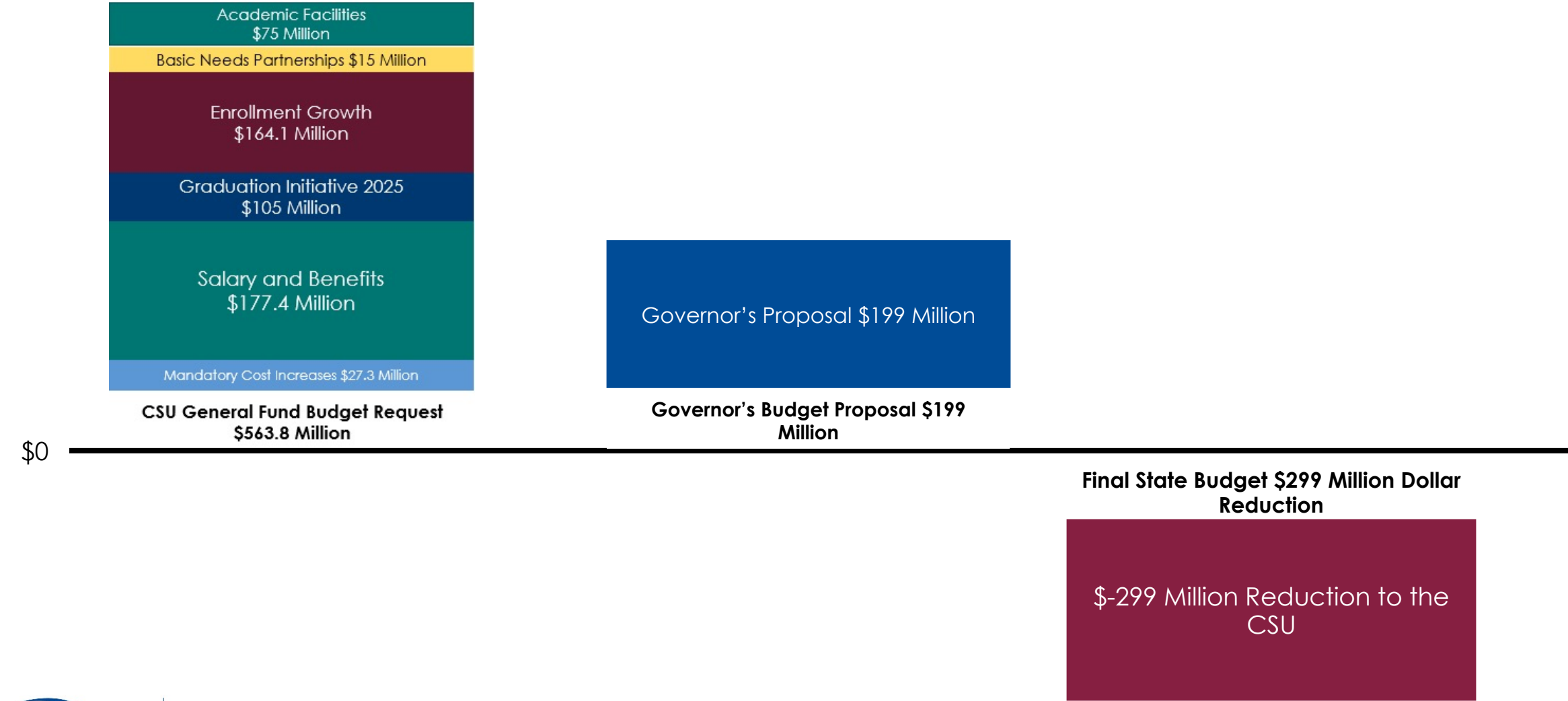
# Enrollment Decline Cost Implications



Annualized Headcount Data



# State Budget Reduction



# 2020-2021 Budget

# 2020-2021 Campus Budget

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<b>Prior Year Campus Budget</b>	<b>\$</b>	<b>149,048,773</b>
Restricted Funds: Employee Salary Increases and Benefits	\$	1,050,000
Unallocated State Allocation Reduction	\$	- 8,475,783
Reduction in Student Tuition and Fees (15%)	\$	- 9,902,000
Redistribution of CSU Financial Aid State University Grants	\$	- 480,000
Campus Budgeted Revenue Realignment	\$	- 586,755
<b>Total, Reductions in Revenue</b>	<b>\$</b>	<b>- 18,394,538</b>
<b>Total 2020/2021 Campus Budget</b>	<b>\$</b>	<b>130,654,235</b>

# 2020-2021 Campus Budget Deficit

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<b>Total Reductions in Revenue</b>	<b>\$ - 18,394,538</b>
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Allocate Retirement Funding to Benefits Pool	\$ - 1,050,000
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Reduction in Financial Aid	\$ 480,000
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Unfunded Mandatory Costs	\$ - 858,548
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<b>Total Changes in Costs</b>	<b>\$ - 1,428,548</b>
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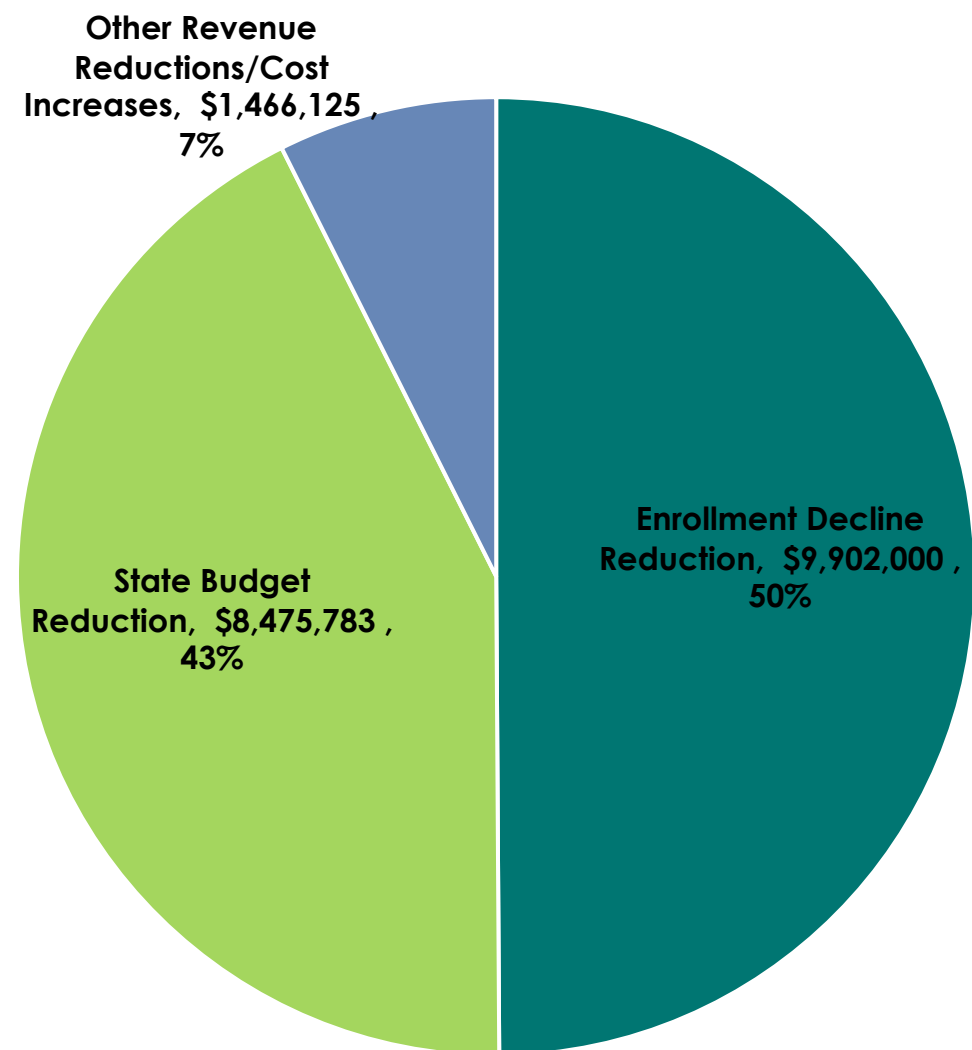
<b>Total 2020-2021 Campus Budget Deficit</b>	<b>\$ - 19,823,086</b>
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<b>Plus 2019-2020 Structural Deficit</b>	<b>\$ - 20,822</b>
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<b>TOTAL 2020-2021 Deficit</b>	<b>\$ - 19,843,908*</b>
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*\*13.4% of prior year budgeted revenue*

# Deficit Snapshot





# 2020-2021 Deficit Planning

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<b>Total 2020-2021 Campus Budget Projected Deficit</b>	<b>\$</b>	<b>19,843,908</b>
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<b>Reduction Planning Strategies</b>	<b>Base</b>	<b>One-Time</b>
Pause Staff Equity Phase II	\$ 551,315	
Use of Campus Reserves		\$ 1,000,000
Hiring Slowdown Net Savings Estimate		\$ 752,324
Budget Call - 12% Reduction by Division	\$ 7,690,400	\$ 7,537,718
<b>Total Reduction Planning Strategies</b>	<b>\$ 8,241,715</b>	<b>\$ 9,290,042</b>

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<b><i>Remaining 20/21 Deficit after All Strategies</i></b>	<b>\$</b>	<b>2,312,151</b>
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<i>Plus one-time funding for COVID-19 related needs in 2020-2021</i>	\$	500,000
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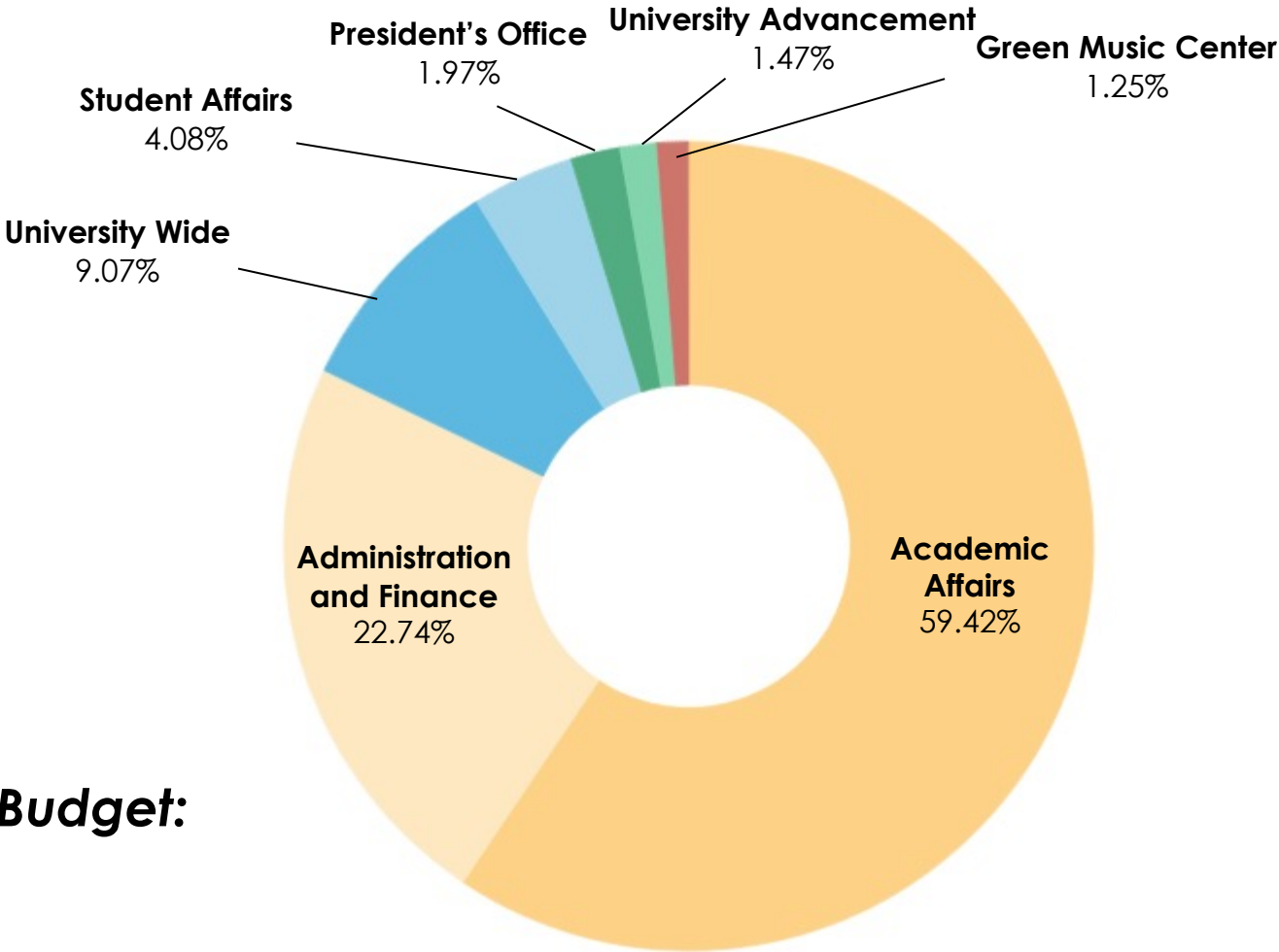
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<b>TOTAL 2020/2021 DEFICIT</b>	<b>\$</b>	<b>2,812,151</b>
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<b>Base Deficit to Roll to 21/22</b>	<b>\$</b>	<b>11,602,193</b>
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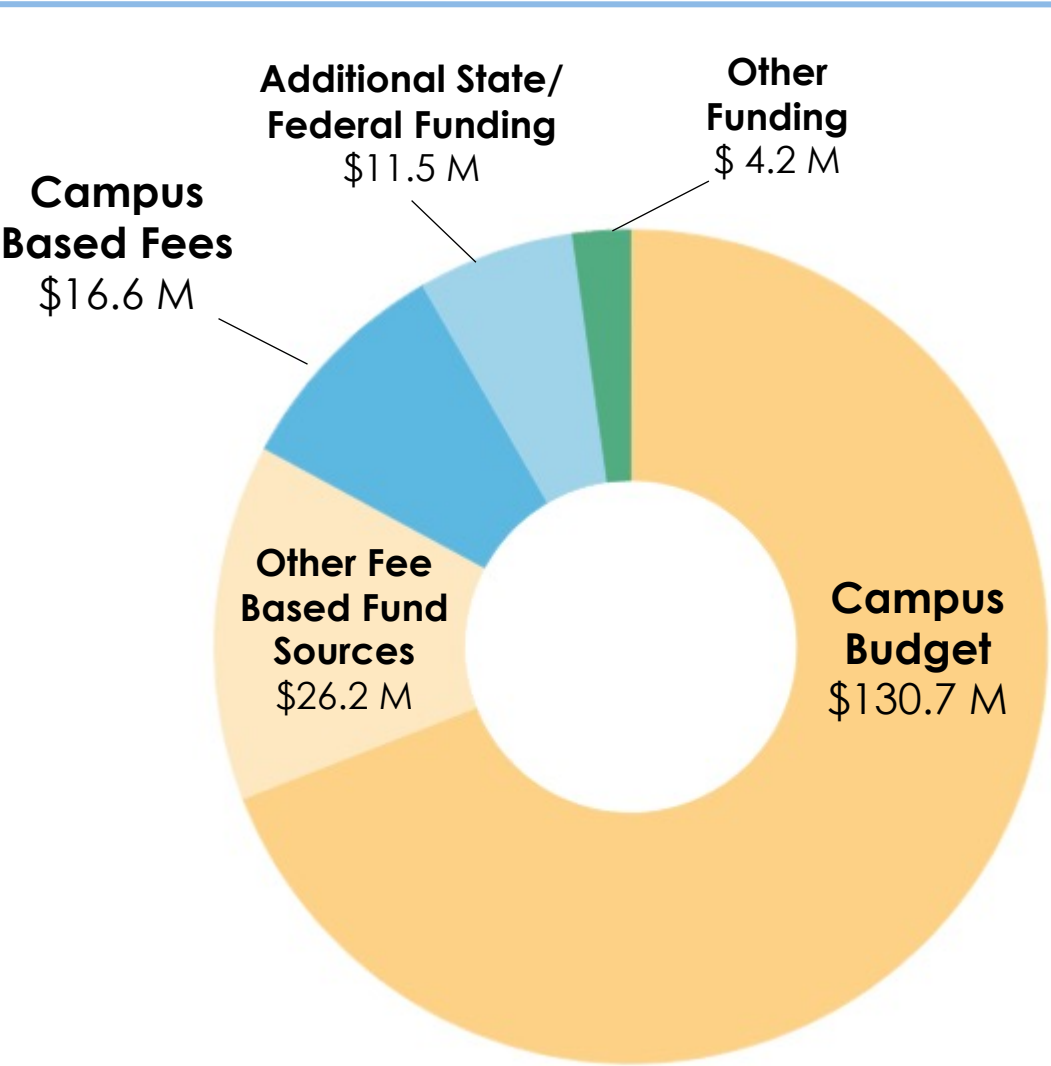
# 2020-2021 Campus Budget



**Total 20/21 Campus Budget:**  
**\$ 130,654,235**

*Benefits are distributed to Divisions  
State University Grants are not included*

# 2020-2021 University Budget Revenue by Fee Category



Source	Budget	%
<b>Campus Budget</b>	<b>\$130,654,235</b>	<b>69.06%</b>
<b>Additional State/Federal Funding</b>		
Lottery	\$905,000	
Office of Research and Sponsored Programs	\$10,598,596	
	<b>\$11,503,596</b>	<b>6.08%</b>
<b>Campus-Based Fees</b>		
Associated Students	\$2,688,519	
Campus Union	\$7,118,365	
Center for Performing Arts	\$563,888	
Counseling and Psychological Services	\$910,763	
Instructionally Related Activities	\$477,409	
Intercollegiate Athletics	\$2,206,288	
Library	\$221,869	
Student Health Center	\$2,427,086	
	<b>\$16,614,187</b>	<b>8.78%</b>
<b>Other Fee Based Fund Sources</b>		
Housing	\$18,134,383	
School of Extended and International Education	\$7,779,300	
Transportation and Parking Services	\$254,486	
	<b>\$26,168,169</b>	<b>13.83%</b>
<b>Other Funding</b>		
Green Music Center	\$1,725,537	
Sonoma State Enterprises	\$2,102,324	
Sonoma State University Foundation	\$412,000	
	<b>\$4,239,861</b>	<b>2.24%</b>
<b>Total Operating Fund Resources</b>	<b>\$189,180,048</b>	<b>100.00%</b>

# 2020-2021 Campus Budget Report available on

[OpenBook](#)

Accessed through the Budget Office website:  
[budget.sonoma.edu](http://budget.sonoma.edu)

Questions? Please send to [budget@sonoma.edu](mailto:budget@sonoma.edu)