Campus Budget and Planning Forum

Spring 2023
Sonoma State University
March 16th, 2023
January Governor’s Budget Proposal
2023-2024 January Governor’s Budget Proposal

$529.8M – Support Budget Request

Above Compact

$23M Inflation in Nonpersonnel Costs
$50M Academic Facilities & Infrastructure
$168.4M Employee Compensation
$45M Graduation Initiative 2025
$13.7M Insurance Premiums
$50.5M Health Premium Increase
$50.6M Strategic Enrollment Growth
$6M Maintenance of New Facilities
$92.6M Employee Compensation

Within Compact

$30M Graduation Initiative 2025
$243.4M - January Governor's Budget

$23M Inflation in Nonpersonnel Costs
$30M Graduation Initiative 2025
$92.6M Employee Compensation
$23M Inflation in Nonpersonnel Costs
$45M Graduation Initiative 2025
$50.5M Health Premium Increase
$50.6M Strategic Enrollment Growth
$6M Maintenance of New Facilities
$13.7M Insurance Premiums
$50M Academic Facilities & Infrastructure
$168.4M Employee Compensation
Spring CSU Budget Timeline

January
• Governor Releases Budget Plan

April
• Chancellor’s Office Releases Initial Budget Memo

May
• Governor Releases May Revise

June
• Governor Approves Budget

July
• Chancellor's Office Releases Final Budget Memo
2023-2024 Multi-Year Budget with Reduction Plan
Multi-Year Plan Planned Enrollment (AY)

Figures presented here are AY headcount.
Multi-Year Budget with Reduction Plan

![Graph showing base funding sources and base expenditures over years 2021-2022 to 2027-2028.]
Multi-Year Budget Planning

• The base deficit for 2022-2023 is $13.9M and the projected deficit for 2023-2024 is currently $15M to $17M or approximately 10-11% of this year’s budget.

• The multi-year budget plan eliminates the deficit by 2024-2025 as directed by the Chancellor’s Office memo from August 2022.

• The strategies that campus leadership has been implementing to eliminate the deficit include both increasing revenues and decreasing expenditures.
  • To date, $5.2M from the Voluntary Separation Incentive Program (VSIP) and vacancy position pool have been identified for the 2023-2024 base reduction.
  • The 2023-2024 budget plan will include a mix of both base and one time strategies.
Annual Budget Timeline

December
- Cabinet Sets Planning Year Budget Assumptions and Priorities

January
- Budget Call Goes Out to Campus Units

March
- Division budget plans due to University Budget and Planning Office

April
- Budget Office provides projections and draft planning year budgets to PBAC and Cabinet for review

May
- Cabinet approves final planning year budget

June
- Campus budget is finalized
Resources

2022-2023 Campus Budget available on OpenBook

Fall 2022 & Spring 2023 Forum Recordings
Both accessed through the Budget Office website: budget.sonoma.edu

Questions? Please send to budget@sonoma.edu
2023-2024 Multi-Year Planning Status
Enrollment Memo

• The CSU System is in an overall enrollment decline.

• Beginning 2024-25, FTES and associated financial resources will be permanently reallocated from Universities with enrollment declines to Universities who can grow and help achieve the CSU’s systemwide resident student enrollment target.

• The Chancellor’s Office will utilize the marginal cost formula with a range between $7,900 and $8,900 General Fund per FTES, per university. Each year of reallocation could result in $3M-$3.5M change for SSU.

Redistribution is outlined as follows:

<table>
<thead>
<tr>
<th>Group</th>
<th>2024-25</th>
<th>2025-26</th>
<th>2026-27</th>
</tr>
</thead>
<tbody>
<tr>
<td>X</td>
<td>more than -10%</td>
<td>more than -7%</td>
<td>more than -5%</td>
</tr>
<tr>
<td>Y</td>
<td>-10% to 0%</td>
<td>-7% to 0%</td>
<td>-5% to 0%</td>
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<tr>
<td>Z</td>
<td>0% to above</td>
<td>0% to above</td>
<td>0% to above</td>
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Multi-Year Planning Status

Implementing
- Workforce Reduction and Realignment
- Reduced Instructional Costs
- Prioritize Facilities and Ground Maintenance
- Increased Summer Conference Revenue
- Increase Housing Occupancy
- Increase Residential Tuition Revenue
- Summer Session Moved Stateside

Planning in Process
- Increase Private Support
- Relocate Campus Partners from Off-Site Leases
- Academic Master Plan
- Academic School and Dept. Reorgs
- Enrollment Memo

Decisions yet to be made
- Reduced Assigned Time
- Operating Expense Reductions
- Increase Grant Revenue
- Implementing Planning in Process
- Decisions yet to be made
### VSIP and Vacancy Pool Results – Operating Fund

<table>
<thead>
<tr>
<th>By Division</th>
<th>Total VSIP FTE</th>
<th>Total VSIP Budget*</th>
<th>Total Vacant FTE</th>
<th>Total Vacant Budget*</th>
<th>TOTAL FTE</th>
<th>TOTAL BUDGET*</th>
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<tbody>
<tr>
<td>Academic Affairs</td>
<td>17.00</td>
<td>2,267,608</td>
<td>13.00</td>
<td>1,469,274</td>
<td>30.00</td>
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<td>22.09</td>
<td>2,214,259</td>
<td>42.09</td>
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<td>President's Office</td>
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<td>6.25</td>
<td>732,243</td>
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<td>-</td>
<td>0.75</td>
<td>62,988</td>
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<tr>
<td>Green Music Center</td>
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<td>104,027</td>
<td>1.00</td>
<td>83,607</td>
<td>2.00</td>
<td>187,634</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td>39.39</td>
<td>4,379,700</td>
<td>55.13</td>
<td>5,879,478</td>
<td>94.52</td>
<td>10,259,178</td>
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<table>
<thead>
<tr>
<th>By Employee Type</th>
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<th></th>
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<tr>
<td>Total Faculty Positions</td>
<td>5.00</td>
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<td>605,292</td>
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<td>Total MPP Positions</td>
<td>-</td>
<td>-</td>
<td>12.59</td>
<td>1,856,048</td>
<td>12.59</td>
<td>1,856,048</td>
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*Budgets include benefits
Townhall Question & Answer